

A. Organization & Contact Information

Completed by shadowe.magaraci@eistr.org on 11/20/2019 10:44 AM

Case Id: 10756
Name: ESR IDA 20-21 - 2020/21
Address: *No Address Assigned

A. Organization & Contact Information

The Request for Proposals and additional materials to assist with completing the application can be found on the City's webpage for [Community Agencies](#)

A.1. Organization Name

Experiment In Self-Reliance

A.2. Project/Program

Individual Development Accounts (IDA)

A.3. FY 2020-21 Funding Request Amount

\$31,389.00

A.4. Agency's Total Operating Budget

\$2,110,680.00

A.5. Mailing Address

PO Box 135 Winston-Salem, NC 27102

A.6. Project/Program Location Address

3480 Dominion St Winston-Salem, NC 27105

A.7. Organization Website

www.eistr.org

A.8. Year 501(c)(3) status obtained

1964

A.9. Organization Fiscal Year

July 1 - June 30

A.10. Federal Tax ID Number

56-6060100

A.11. Federal DUNS Number

060296142

EXECUTIVE DIRECTOR/MANAGER

A.12. Name, Title

Twana Roebuck, Executive Director

A.13. Email

twana.roebuck@eistr.org

A.14. Phone

(336) 714-9237

CONTACT

A.15. Name, Title

Twana Roebuck, Executive Director

A.16. Email

twana.roebuck@eistr.org

A.17. Phone

(336) 714-9237

BOARD CHAIR

A.18. Name

Rebecca Bender

A.19. Term Expiration

02/28/2021

A.20. Email

rjhrunner@yahoo.com..

A.21. Phone

(336) 978-4134

B. Project Overview

Completed by shadowe.magaraci@eistr.org on 11/21/2019 4:31 PM

Case Id: 10756
Name: ESR IDA 20-21 - 2020/21
Address: *No Address Assigned

B. Project Overview

Please provide the following information

APPROACH (7 POINTS)

B.1. Provide a concise description of the proposed project/program, indicating specifically how City funds will be used. Briefly, what are the goals/objectives of the project/program?

The Individual Development Account (IDA) program helps low-to-moderate-income residents of Forsyth County build assets through a program of education and savings. The program has several components that work together to help ensure success for program participants. Coupling case management with financial literacy is the most effective method to changing the way our low to moderate income clients use their money.

The economic literacy component teaches participants about money, credit and debt, bank products, lending practices and more, so that they understand the financial process. Home buyer education helps participants in selecting an agent, choosing a funder and mortgage terms, locating a house, and what comes after the signing (maintenance, repairs, etc.). The savings component requires that participants deposit funds regularly into an IDA savings account throughout their participation in the program (minimum \$1500). When the participant is ready to purchase, these funds are matched and applied to costs such as closing costs or down payments on a home.

Currently, the IDA program is also working with participants who wish to start a small business. These participants also go through the economic literacy and savings components, but receive different training to help them create business plans and learn the basics of operating their chosen business. Their savings and match are used to start their business.

Funding from the City for this program will be used to cover costs of 1/2 of one full time Success Coach for the IDA program. This includes salaries and related costs. ESR will be applying to Forsyth County for the other half of this position.

B.2. How will a participant access the proposed project/program, use the services, and derive a beneficial outcome from participation?

Homeownership and microenterprise participants will attend 11 two-hour financial literacy classes over the course of a year to learn more about budgeting, tax returns, the psychology of money, retirement, and other essential classes to having a financially savvy household.

Participants may remain in the program for a maximum of two years while they are saving the required amount for their particular program. When their Success Coach has determined they have met the required credit score, savings, and other program requirements, participants are then ready to work with their Loan Officer through Forsyth County Department of Housing and Community Development to move towards receiving their match money and purchasing a home. Clients are able to purchase any home of their choosing as long as they purchase their home in Forsyth County and it fits their budget.

Participants may also save toward a small business startup, and their savings during their participation will be matched also. These participants are connected with resources to guide them in creating business plans and navigating

B.3. How many participants on average will be served at any one time? What is the maximum number that can be served at any one time? What is the unduplicated total number of participants to be served during the program year?

The IDA program runs in cohort groups called Waves. These groups average 25 participants but sometimes include up to 45. Due to budgetary constraints, there are usually no more than two Waves per year. The most recent group of economic literacy graduates had 22 participants.

NEED (7 POINTS)

B.4. Describe the population(s) to be served. Describe the key demographic and economic characteristics of the clients to be served.

The IDA program targets low-to-moderate-income residents of Forsyth County who have not owned property in the last three years. These participants are screened for credit rating, income, and additional factors. The maximum income for IDA clients is 80% of local area median income, because the program offers matching funds and access to other first time home buyer resources that are income based.

B.5. Describe the unmet need that the proposed project/program seeks to address. Why does the population described above need the proposed assistance? Include data supporting the need.

According to the study done by the Poverty Thought Force initiative driven by Mayor Allen Joines, 23% of residents in Winston-Salem live in poverty, and 18% of residents in Forsyth County live in poverty. These numbers are above the state poverty level of 16%. Additionally, many residents remain unbanked or underbanked, and lack access to affordable banking products. Our asset building programs are a tool to develop assets among the working low-income, and to ensure they become financially stable and able to participate in the economic mainstream. The desired outcome sought for clients is to build a solid foundation of economic literacy skills, help them gain the skills necessary to improve their income, obtain affordable housing, and build assets.

COLLABORATION (6 POINTS)

B.6. Describe any specific collaborative relationships with other organizations (public or private) and how they will impact the project/program. How will collaboration contribute to the planning, implementation, operation, oversight, and performance measurement of the proposed project/program?

Partnerships include the City of Winston-Salem, Forsyth County, Financial Pathways of the Piedmont/Center for Home Ownership, Crosby Scholars, Department of Social Services, the United Way of Forsyth County, Habitat for Humanity, BB&T, and SunTrust and the Housing Authority of Winston-Salem. Partners help teach financial literacy classes, recruit participants, pull credit scores, provide lending services, and more, all aimed to serve the low-moderate income population and provide the best, most reputable programs and services to our clients.

C. Strategy and Performance

Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

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C. Strategy and Performance

Please provide the following information

STRATEGY (5 POINTS)

C.1. The City of Winston-Salem adopted the [2017-2021 Strategic Plan \(2019 Update\)](#) as a guiding document to establish community priorities based on the vision, mission, and values set forward by the Mayor and City Council.

Indicate which of the City's strategic focus areas your program aligns with best (select one):

Economic Vitality and Diversity

C.2. Select the service area(s) that your project/program relates to:

- Housing/Homelessness
- Economic Development
- Construction Rehabilitation
- Poverty Reduction
- Arts and Culture
- Youth
- Public Safety
- Transportation
- Other

PERFORMANCE (15 POINTS)

C.3. Explain the plan for monitoring and evaluating the project/program. Also include the steps that will be taken if original goals provided in C.5. are not achieved.

Participants are required to attend 11 classes, and meet with their Success Coach a minimum of once per month. Success Coaches monitor savings to ensure the participant is making deposits to the account and is on track to meet their savings goal. Participants are actively in the program for two years, but will not necessarily purchase an asset in that time. Various economic factors can affect the purchase time-window, such as the availability of a home within the participant's budget.

C.4. Describe the system to be used to track participant and program data. List any key reports and their frequency that will be used to capture project/program performance.

Participant progress is tracked in Outcome Tracker. The program reports monthly to the Board of Directors, quarterly and annually to funding sources and other partners.

C.5. Use the chart below to show how your agency measures program effectiveness. List goals, activities, and performance measures you will use to evaluate services, facilities, and programs that will be funded by the City. Performance measures can be quantitative and/or narrative.

- Include at least three goals and performance measures.

- One of the performance measures must include the unduplicated number of participants served.

Stated Program Goals	Program Activities in Support of Goals	FY 18-19 Previous Year Results	FY 19-20 Current Year Projected Results	FY 20-21 Next Year Anticipated Results
20 IDA participants will complete the Economic Literacy component each year.	Participants attend 22 hours of classroom training and work one on one with a Success Coach.	16 participants graduated from the Economic Literacy component.	22 participants graduated from Economic Literacy class this year. There will not be another class finishing this program year.	50 participants (2 waves) will graduate from Economic Literacy during the 20-21 program year.
30 Graduates will meet their savings goal and be ready to purchase their asset.	Participants save \$75 per month for the two years of active program participation, and work with Success Coach.	44 participants saved and met their savings goal, and were ready to purchase their asset.	38 participants will meet their savings goal and be ready to purchase their asset.	30 participants will meet their savings goal and be ready to purchase their asset.
12 graduates will purchase a home or begin drawing down funds for new businesses.	Graduates work with agents, Success Coaches, and other resources to purchase their assets and/or launch businesses	5 graduates purchased a home or launched a business.	13 graduates will purchase a home or begin drawing down funds for new businesses.	12 graduates will purchase a home or begin drawing down funds for new businesses.

C.6. FY 18-19 Program Accomplishments

As of March 2019, a total of 1,419 households have been served in the IDA Program. Our 617 homeowners (667 program total) have purchased assets averaging \$126,000 in value which produces an accumulated asset total of more than \$77 million. Obviously, Winston-Salem’s property tax base is increased by the IDA program.

C.7. FY 20-21 Key Objectives

Our objectives include meeting the goals listed above, with an outcome of an average of 12 households per year to complete the Economic Literacy component of the program, save their \$2,000 goal, secure their IDA match, and become first time homeowners or small business entrepreneurs. We will provide intensive case management to IDA households to help ensure their success in the program.

We will continue our collaborative efforts with United Way, Forsyth County Housing, Forsyth DSS, Financial Pathways of the Piedmont(FPP), Center for Home Ownership, Community and Business Development Department, Winston-Salem/Forsyth County Housing Finance Agency, and local foundations. We will continue seeking \$5,000 "sponsorships" for each cohort group from private and commercial sources, as well.

Fred Bazemore	Director of Agency Operations	\$55,667.00	0.00 %
Victoria von Dohlen	Development and Agency Relations Manager	\$43,444.00	0.00 %

D.6. Attach an organizational chart

Organizational Chart *Required

ESR 10-2019 Org Chart - No Names.docx

D.7. Please complete the Diversity of Employment and the Employment Profile below. See the [Request for Proposals \(RFP\)](#) for definitions of position types used in the Employment Profile.

Describe the hiring process and how it is structured to provide the most diverse candidate pool.

Experiment in Self-Reliance is an Equal Opportunity Employer. It has an established Equal Employment Policy that states it is the policy of ESR that no person shall be denied a job opportunity on the grounds of age, disability, national origin, pregnancy, race/color, religion, or sex. When a job vacancy becomes available the position is posted internally for two days. If there are no interested parties internally, the position is posted for two (2) weeks to allow external applications to be submitted. The posting is publicized to major employment components such as the Workforce Solutions of NC, as well as the Spanish League, Human Relations Commission, United Way and Qué Pasa Newspaper, The Chronicle, and the Winston-Salem Journal. Additionally, we post job openings to our website and social media, and web-driven employment sites such as Monster or Indeed.

Please enter the total number of Full-Time Positions and Employees you have in the table below

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers		1		2	1	
Professionals	1	3		2	11	1
Technicians						
Office/Clerical					2	
Laborers/Service Workers						

Please enter the total number of Temporary/Part-Time Positions (FTE) and Employees you have in the table below

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers						
Professionals					2	
Technicians		1				
Office/Clerical					1	
Laborers/Service Workers					1	

D.8.

Attach a list of all Board Members AND compensation (other than per diem) *Required

D.9. Number of full Board meetings held during the last twelve months

9

D.10. Number of Board's Executive Committee meetings held during the last twelve months

9

ABILITY (5 POINTS)

D.11. Describe the implementation or operational plan to get the proposed project/program up and running in a timely manner. Describe any key contingencies on which the startup depends. Please upload any maps, milestones, etc. to "F. Required Documents."

This project is already operational and producing results. We would like to expand this program still further, as it is one of our best anti-poverty tools.

D.12. How do your policies and procedures (including marketing, outreach, eligibility determination and appeals) ensure fair and equal access to the benefits of the program to all persons who seek to participate?

Our Policies & Procedures Manual states that: "It is the policy of the Experiment In Self-Reliance, Inc. (ESR) that no person shall, on the grounds of race, color, national origin, or gender, be excluded from participation in, be denied the whole or in part with funds made available under the Community Services Block Grant. Any prohibition against discrimination on the basis of age under the Age Discrimination Act of 1975 or with respect to an otherwise qualified handicapped individual as provided in Section 504 of the Rehabilitation Act of 1973 shall also apply to any such program or activity." Our policies also state that "ESR does not discriminate in housing on the basis of race, color, religion, sex, national origin, familial status, or disability. Further, ESR allows reasonable modifications to accommodate persons with disabilities if such do not already exist. ESR does not exclude from housing based solely on the existence of a criminal history of arrest or conviction; however, ESR reserves the right to make housing decisions that best protect its property and other residents therein." These policies inform all of our marketing and outreach, and all activities where inclusion is a consideration. Our appeals policy is also based in fair and equal treatment and access to redress for grievances.

E. Cost Effectiveness

Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

Address: *No Address Assigned

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E. Cost Effectiveness

Please provide the following information

BUDGET AND FUNDING (10 POINTS)

E.1. Please complete the table to show the organization's operating budget.

Expenditures by Program	Budgeted FY 19-20	Projected Actuals FY 19-20	Proposed Budget FY 20-21
Program Services	\$1,427,659.00	\$1,395,426.00	\$1,685,529.00
Fundraising	\$3,500.00	\$24,533.00	\$25,824.00
Management and General	\$399,327.00	\$399,327.00	\$399,327.00
	\$1,830,486.00	\$1,819,286.00	\$2,110,680.00

Expenditures by Category	Budgeted FY 19-20	Projected Actuals FY 19-20	Proposed Budget FY 20-21
Employee Salaries and Wages	\$1,076,788.00	\$1,076,788.00	\$1,229,864.00
Employee Benefits	\$324,017.00	\$324,017.00	\$363,715.00
Facility Rent and Utilities	\$133,038.00	\$133,038.00	\$189,507.00
Training and Conference Registration	\$6,532.00	\$4,778.00	\$5,425.00
Membership and Dues	\$3,760.00	\$2,006.00	\$2,655.00
Travel and Transportation	\$16,530.00	\$14,778.00	\$15,432.00
Grants to Individuals and Organizations	\$113,218.00	\$107,218.00	\$117,863.00
Contracted Fundraising Services	\$0.00	\$0.00	\$0.00
Goods Purchased for Resale	\$0.00	\$0.00	\$0.00
Other Contracted Services	\$39,569.00	\$39,569.00	\$42,959.00
Other Operating Expenditures	\$117,034.00	\$117,094.00	\$143,260.00
Capital Outlay	\$0.00	\$0.00	\$0.00
	\$1,830,486.00	\$1,819,286.00	\$2,110,680.00

Revenues by Category	Budgeted FY 19-20	Projected Actuals FY 19-20	Proposed Budget FY 20-21
City of Winston-Salem	\$426,168.00	\$426,168.00	\$780,160.00
Forsyth County	\$93,500.00	\$97,695.00	\$134,889.00
State of North Carolina	\$0.00	\$0.00	\$0.00
Federal Government	\$720,352.00	\$720,352.00	\$720,352.00
Admissions/Program Revenues/Sales	\$35,000.00	\$35,000.00	\$35,000.00
Memberships	\$0.00	\$0.00	\$0.00

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Donations	\$40,000.00	\$40,000.00	\$40,000.00
Foundation Grants	\$200,000.00	\$200,000.00	\$175,000.00
Interest and Investment Income	\$1,000.00	\$800.00	\$800.00
Parent Organization	\$0.00	\$0.00	\$0.00
Other	\$314,466.00	\$299,271.00	\$224,479.00
	\$1,830,486.00	\$1,819,286.00	\$2,110,680.00

Describe any amounts listed under "Other Operating Expenditures" or "Other Revenues." Provide details on any specific federal government revenue sources.

"Other Operating Expenditures" include communications, insurance, supplies, equipment, and fundraising expenses. "Other Revenues" come from United Way and Fundraising Events. Federal government sources are Community Services Block Grant (CSBG) and Federal Emergency Management Agency (FEMA).

E.2. Has the City of Winston-Salem provided funding in the past? If so, provide a funding history of the most recent five years of City contributions in the table below.

Year	Funding Source	Funding Amount
2019	None (New Request)	\$0.00

E.3. Please complete the table below to show specific details of proposed City funding and other leveraged funding for the proposed project/program.

Activity	Funding Requested from City	Funds from Other Sources	Other Funds Source
Salaries/Benefits	\$24,556.00	\$152,036.00	UW, Forsyth County, Foundations
Travel	\$350.00	\$350.00	UW
Communicatons	\$288.00	\$288.00	UW
Space	\$1,350.00	\$1,350.00	UW, Forsyth County, Foundations
Supplies	\$250.00	\$250.00	UW, Forsyth County, Foundations
Client services	\$0.00	\$10,000.00	TANF/Forsyth County
Equipment	\$500.00	\$500.00	UW/Forsyth County
Overhead	\$4,095.00	\$3,622.00	UW, Forsyth County, Foundations
	\$31,389.00	\$168,396.00	

E.4. If this year's request is different in any way (amount, activities, etc.) from a prior year's request, explain how and why. If you are a new applicant, please describe how you would adjust your project/program if your funding request is not funded at the full amount.

This is a new funding request for 50% of a new full time Success Coach. If the project is not funded, or not fully funded we will not be able to hire an additional Success Coach.

SUSTAINABILITY (7 POINTS)

E.5. Describe the plan to sustain the project/program funding in future years. Include information about other funding sources to leverage City funds requested.

ESR is completing our Strategic Plan for 2017-2020 and beginning to look at goals for our new Strategic Plan to begin in 2021. One of the critical objectives we are including in our plan is to examine new ways to raise more money

through our redesigned development function within the agency. We are developing an annual giving campaign with new donors that have come on board as a result of our capital campaign, and investigating the possibility of creating a social entrepreneur or revenue generating component to our organization.

BARRIERS (3 POINTS)

E.6. Describe any potential barriers to the project implementation and how you plan to overcome them.

This program is already fully operational. Barriers to its successful operation primarily include difficulty in replacing dwindling funding in operational and direct client assistance categories.

AVERAGE COST (5 POINTS)

E.7. Use the table below to show the average amount of City funds requested per beneficiary to be served during the year and the average total cost of the service per beneficiary to be served during the year (including all funding sources)

Proposed funds from the City for this project:	31,389
Number proposed to be served for the year:	50
Average City funds per beneficiary:	627.78
Proposed funds from all sources:	199,785
Number proposed to be served for the year:	50
Average total funds per beneficiary:	3995.70

F. Required Documents

Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

Address: *No Address Assigned

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F. Required Documents

Please provide the following information

Documentation

Code of Conduct/Conflict of Interest Policy *Required

ESR CoI Policy.pdf

Submit a copy of the agency's latest 990 Form as submitted to the Internal Revenue Service. *Required

ESR Form 990 6-30-18.pdf

Organization By-Laws *Required

ESR bylaws 6-20-13.pdf

Articles of Incorporation *Required

ESR articles of incorporation.pdf

Organization Policies (including personnel, formal non-discrimination, procurement, accounting, etc) *Required

ESR Anti-Discrimination Policy.pdf

ESR business and operations manual revised MAR 2017.docx

ESR Policies Manual 2019.docx

ESRHRManualFinal.docx

IRS 501(c)3 Designation Letter *Required

ESR 501c3 letter 5-4-16.pdf

Audited financial statements or a third-party review *Required

ESR Audit 6-30-18.pdf

North Carolina Secretary of State - Current and Active Status (<https://www.sosnc.gov/search/index/corp>)

***Required**

ESR Active Status (SAM 10-29-19).pdf

Other

FY 21 ESR_IDA Eligibility Review.docx

G. Community Development Only

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Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

Address: *No Address Assigned

G. Community Development Only

** Complete this section only if you are requesting funds for a Community Development project (for CDBG, HOME and/or ESG funding).**

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

1. In the right-hand column below, indicate the number of participants to be served by the proposed project/program within each income category during the year. Click [here](#) to see Winston-Salem income limits by household size.

Ranges of Income	# to be served
0 to 30% of median	0
31% to 50% of median	0
51% to 80% of median	0
Greater than 80% of median	0

2. Describe policies, procedures, and criteria for determining who is eligible. Describe the procedures for screening, eligibility determination, intake, assessment and orientation of participants

3. Explain how services will assist participants in reaching objectives of the proposed project/program. Describe the policies or procedures for follow-up after participants leave the proposed project/program.

H. Construction/Rehab Only

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Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

Address: *No Address Assigned

H. Construction/Rehab Only

** Complete this section only if you are requesting funds for a Housing Construction or Rehabilitation project.**
If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

1. Describe the proposed project, including any plans. If the project is approved, we will need a detailed work write-up.
2. Provide a projected timeline for the proposed work.
3. Describe how the project will be managed, including the contractor procurement process.
4. Describe the target market, including any special populations to be served.
5. Describe the services or program you plan to provide.
6. Describe the property management plan.
7. List the development team members.
8. Describe the financial capability of the sponsor/owner organization, including submission of the organization's operating budgets, agency audits, and Form 990s for the prior three years, unless already submitted to the City.
9. Listing of projects undertaken by principals over the past ten years, identifying project name and address, type of project, and number of units; please note any projects for which local government funding was received.

Project Name	Address	Type of Project	No. Units	Govmt Funding
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Documentation

Market study or other analysis to verify the need for the project.

**No files uploaded

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Development costs that include a detailed sources and uses statement of all funds, including the requested loan from the City, in electronic format, preferably a spreadsheet.

***No files uploaded*

Operating pro forma that includes rent and operating cost assumptions and all estimated loan payments, in electronic format.

***No files uploaded*

Operating Budget

***No files uploaded*

Form 990

***No files uploaded*

I. Emergency Shelter Only

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Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

Address: *No Address Assigned

I. Emergency Shelter Only

** Complete this section only if you are requesting funds for an Emergency Shelter project. **

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

Emergency Shelter: Essential Services

Activity	Total Budget (\$)
Case Management	\$0.00
Child Care	\$0.00
Education Services	\$0.00
Employment Assistance	\$0.00
Job Training	\$0.00
Outpatient Health Services	\$0.00
Transportation	\$0.00
Legal Services	\$0.00
Services to Special Population	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	\$0.00

Emergency Shelter: Operating Costs

Activity	Total Budget (\$)
Rent	\$0.00
Shelter Security	\$0.00
Fuel	\$0.00
Equipment	\$0.00
Insurance	\$0.00
Utilities	\$0.00
Food	\$0.00
Furnishings (limited to less than \$500 per item)	\$0.00
Supplies	\$0.00
Maintenance or Minor Repairs	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	\$0.00

J. Rapid Rehousing and HMIS Only

Completed by shadowe.magaraci@eistr.org on 11/21/2019 2:53 PM

Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

Address: *No Address Assigned

J. Rapid Rehousing and HMIS Only

** Complete this section only if you are requesting funds for a Rapid Rehousing project.**

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

Rapid Rehousing Financial Assistance

Activity	Total Budget (\$)
Rent Assistance	\$0.00
Rental Application Fees	\$0.00
Security Deposits	\$0.00
Last Month's Rent	\$0.00
Utility Deposits	\$0.00
Utility Payments	\$0.00
Moving Cost Assistance	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00

Rapid Rehousing Services

Activity	Total Budget (\$)
Case Management	\$0.00
Housing Search and Placement	\$0.00
Mediation	\$0.00
Legal Services	\$0.00
Credit Repair	\$0.00
Counseling	\$0.00
Information and Referral	\$0.00
Monitoring/Evaluation of Progress	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00

HMIS/Data Collection Budget

HMIS Activity	City ESG Request	State ESG Request
Staff Costs	\$0.00	\$0.00
Equipment	\$0.00	\$0.00
User Fees	\$0.00	\$0.00
	\$0.00	\$0.00

Submit

Completed by keith.ferger@eivr.org on 11/22/2019 8:59 AM

Case Id: 10756

Name: ESR IDA 20-21 - 2020/21

Address: *No Address Assigned

Submit

I certify that the applicant meets the conditions specified in the application instructions and will be able to carry out the proposed services in concert with these conditions. I also certify that the organization is a certified IRS 501(c)(3) non-profit organization.

Twana Roebuck

Electronically signed by keith.ferger@eivr.org on 11/22/2019 8:59 AM