









At its highest level, the work of the CIC staff is a collaborative effort between the City, County and UWFC and members of the WSFC CoC to support the goals and work of the WSFC CoC. The governance structure of the CoC provides planning and oversight to the CIC, and aligns the priorities of the CIC to the strategic goals of the WSFC CoC. By only accepting new clients from referrals through the CIC, members of the WSFC CoC ensure supportive housing resources are prioritized across the community to people who are the most in need of these services.

The ultimate measure of the performance of the CIC is the system level outcomes of the CIC. Since the inception of the CIC the number of chronically homeless people has continued to decrease significantly and as of November 8, 2019 only 19 chronically homeless people are on the BNL.

## C. Strategy and Performance

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 7:51 AM

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

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### C. Strategy and Performance

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Please provide the following information

#### STRATEGY (5 POINTS)

C.1. The City of Winston-Salem adopted the [2017-2021 Strategic Plan \(2019 Update\)](#) as a guiding document to establish community priorities based on the vision, mission, and values set forward by the Mayor and City Council. Indicate which of the City's strategic focus areas your program aligns with best (select one):

Livable Neighborhoods

C.2. Select the service area(s) that your project/program relates to:

- Housing/Homelessness
- Economic Development
- Construction Rehabilitation
- Poverty Reduction
- Arts and Culture
- Youth
- Public Safety
- Transportation
- Other

#### PERFORMANCE (15 POINTS)

C.3. Explain the plan for monitoring and evaluating the project/program. Also include the steps that will be taken if original goals provided in C.5. are not achieved.

The CIC practices continuous quality improvement to evaluate it's progress and success. In addition to monitoring the number of people on the BNL, the number of chronically homeless and the number of veterans on the BNL, CIC staff monitor the number of matches and the speed at which matches who are identified are entered into supportive housing programs. When staff identify areas which are not supporting the swift resolution of participant's housing crisis they work with CIC partner agencies and with the WSFC CoC Action Camp to identify strategies to improve the system in order to decrease the amount of time between people being identified and receiving supportive services.

C.4. Describe the system to be used to track participant and program data. List any key reports and their frequency that will be used to capture project/program performance.

We use the North Carolina Homeless Management System (NC HMIS) data base to track data and information on the success of our programs across the CoC. The BNL is drawn from the NC HMIS based on data from key access points

including shelters and street outreach programs.

In addition, CIC staff work with staff from agencies across the CoC to individually track key data which will help them evaluate their effectiveness in helping people get housed.

For the CIC specifically, we used the BNL which is generated from the NC HMIS database. In addition, in our work with the national Built for Zero initiative, we report the number of chronically homeless, the number of chronically homeless new to the list (inflow), housed (outflow) and the same for veterans.

CIC staff use a number of reports across the whole CoC to monitor the progress of our work including:

#### Annual Reports:

AHAR, required by HUD for the CoC to submit annually. Report is created from data in the NC HMIS system, this report is being revised to be more detailed and population specific.

APR: required by HUD for all CoC funded programs. Report is created from data in the NC HMIS system.

PIT Count: UWFC organizes a street count which is paired with a one night census from all of the emergency and transitional shelters in Forsyth County to create a snapshot of homelessness in the community. The January Count, which is required by HUD, is the official count data that we use. We also elect to do a July count, which we use for planning and projection purposes only.

#### Monthly Reports:

Data Quality: on a monthly basis all staff connected to rapid re-housing or coordinated assessment services review their data quality report to ensure the data is complete and correct in the HMIS system.

By Name List (BNL): the Community Intake Center (CIC) uses a BNL of people experiencing chronic or otherwise highly vulnerable homelessness. This list is reviewed monthly to assess the number of chronically homeless people in our community, the number of homeless veterans, and housing placements. It is also used on a daily basis by the CIC.

#### Quarterly Reports:

Quarterly Performance Report for State ESG funded programs.

#### Other Reports:

Discharge Destination  
Length of State & Recidivism  
Demographics Report

**C.5. Use the chart below to show how your agency measures program effectiveness. List goals, activities, and performance measures you will use to evaluate services, facilities, and programs that will be funded by the City. Performance measures can be quantitative and/or narrative.**

- **Include at least three goals and performance measures.**

- **One of the performance measures must include the unduplicated number of participants served.**

Stated Program Goals	Program Activities in Support of Goals	FY 18-19 Previous Year Results	FY 19-20 Current Year Projected Results	FY 20-21 Next Year Anticipated Results
To prioritize access to supportive housing programs to the most vulnerable homeless in our community. 350 people will be assessed for vulnerability by CIC staff.	CIC staff in partnership with the emergency shelters and street outreach programs will assess people experiencing homelessness with VISPDAT	333 people were assessed for vulnerability by CIC staff.	350 people will be assessed for vulnerability by CIC staff.	350 people will be assessed for vulnerability by CIC staff.
People with the highest vulnerability will be matched to available supportive housing services.	CIC Housing Data Stability Specialist will work with street outreach programs and shelters to ensure people entering homelessness have complete and accurate profiles in the NC HMIS to facilitate accurate prioritization on the BNL.	297 housing plans were created by the assessment team (note this year followed a different matching procedure then subsequent years).	200 matches to supportive housing programs will be made by CIC Director.	200 matches to supportive housing program will be made by CIC Director.

**C.6. FY 18-19 Program Accomplishments**

In FY 18/19 the CIC focused on refining the adoption of new policies and procedures including improvements to the use and focus of the assessment team on case conferencing. While the CoC did not reach the goal of functional zero, the BNL reached an all time low of 11 chronically homeless people.

CIC staff also were a key partner in the development of HEARRT, the new supportive housing program focused on highly vulnerable street homeless people. CIC staff helped to develop a prioritization and referral plan for this specialized program.

**C.7. FY 20-21 Key Objectives**

The CIC will support the work of the CoC in reaching functional zero for chronically homeless people and will continue to improve case conference, diversion and connection to mainstream resources in order to help the CoC achieve it's goal of an average length of homelessness of under 30 days.



## D. Organizational Capacity

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:01 AM

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

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### D. Organizational Capacity

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Please provide the following information

#### MISSION (5 POINTS)

**D.1. Provide an overview of the organization. Include the organization's mission statement and the major services, programs, and activities provided. How does the proposed project/program help advance the mission of your organization?**

United Way of Forsyth County (UWFC) brings the community and its resources together to solve problems that no one organization can address alone.

The major projects of UWFC:

- Community investments in the areas of Education, Health, Income and Basic Needs
- Housing Matters, coordination and backbone support to the WSFC CoC
- The Forsyth Promise, cradle to career education network
- Place Matters, strategic investment in 13 neighborhoods to help develop thriving neighborhoods
- Partnership for Prosperity, community based initiative to address poverty in Forsyth County

UWFC's community investments provide over \$12,000,000 to programs across Forsyth County that serve citizens of our community with a wide range of human services. Our investments focus on the areas of Education, Health, Income and Basic Needs. Investments in each area are driven by a set of community goals and outcomes which are developed by Impact Councils staffed by experts in each area from across the community and members of our partner agencies.

While there are many agencies and programs in our community addressing the needs of people who are homeless, UWFC has support of the work of the Ten Year Plan to End Chronic Homelessness and now Housing Matters, demonstrates the power of organizing and coordinating services to leverage the power of many organizations working together to solve seemingly unsolvable problems, such as homelessness. Since UWFC began work with the WSFC CoC, chronic homelessness has decreased over 90%.

#### FUNCTION (5 POINTS)

**D.2. How long has your organization been in operation?**

Over 94 years

**D.3. How does your organization benefit and serve the City of Winston-Salem and its citizens?**

For over 94 years UWFC and its pre-cursor organization the United Fund have served the Forsyth County community by leveraging resources to meet the human service needs of residents of Forsyth County. UWFC benefits and serves the residents of Forsyth County in multiple ways. Through our investments and the leveraging of those investments through key partnerships, UWFC helps to improve the lives of residents in the areas of Education, Health, Income and Basic Needs. In addition, UWFC is a leader in our community in addressing human service needs with data informed decision making, which allows us to focus every dollar of our investments on its highest and best use for achieving

real, lasting change in our community.

The programs we are requesting funds for from the City specifically address the needs of individuals and families in our community who experience homelessness by providing back bone support and leadership to the Winston-Salem/Forsyth County Continuum of Care (WSFC CoC) and supporting the work of our CoC to support Forsyth County's efforts to be a housing first community, ending chronic homelessness, and working to develop a system of care so any resident of our community who becomes homeless can be re-housed in under 30 days.

The Housing First System places the emphasis of ending homelessness on moving people as quickly as possible into permanent housing and then wrapping key support services around them. Since UWFC began supporting the WSFC CoC implementation of the Ten Year Plan to End Chronic Homelessness our community has seen over a 90% decrease in chronic homelessness and achieved the milestone of “ending veteran homelessness,” as recognized by HUD and the US Inter-agency Council on Homelessness.

**STRUCTURE (5 POINTS)**

**D.4. In the chart below, list key personnel involved in the proposed project/program.**

Position Title	Activities/Inputs	Total Work Hours Per Week	% of hours proposed to be funded
Senior Director	Supervises CIC staff and works with WSFC CoC to provide strategic direction and oversight to the CIC.	40	0.00 %
Director CIC	Manages BNL, matches individuals from BNL to openings in supportive housing programs, develops and implements strategies to ensure all people experiencing homelessness are assessed and prioritized for housing.	40	0.00 %
Director, Outreach Services	Assesses people experiencing homelessness to ensure the CIC has all necessary metrics to prioritize people accurately, develops and implements strategies to ensure all people experiencing homelessness have access to coordinated assessment regardless of whether or not they are connected to an HMIS participating program, helps CoC coordinate outreach services to the homeless in the community to ensure people experiencing homelessness who are not connected to a shelter are assessed and connected to the CIC.	40	0.00 %
Housing Stability Data Specialist	Collects and enters into NC HMIS data related to assessing the vulnerability and key metrics for prioritization.  Supports HMIS participating agencies to maintain data accuracy and completeness for all metrics necessary for coordinated assessment to be effective.	40	100.00 %

**D.5. List all executive staff and their compensation (other than per diem).**

Executive Staff Name	Title/Role	Compensation	% of Hours Proposed to be Funded
Cynthia S. Gordineer	President and CEO	\$211,951.00	0.00 %
Barry T. Leonard	Chief Finance Officer	\$152,000.00	0.00 %
Debbie Wilson	Chief Impact Officer	\$113,324.00	0.00 %
Mark Uren	VP Resource Development	\$121,072.00	0.00 %
Kim Thore	Chief Marketing Officer	\$91,072.00	0.00 %
Bret Marchant	Senior Director of Research and Data Analytics	\$63,873.00	0.00 %

**D.6. Attach an organizational chart**

**Organizational Chart \*Required**

June 2019 Organizational Flow Chart.docx

D.7. Please complete the Diversity of Employment and the Employment Profile below. See the [Request for Proposals \(RFP\)](#) for definitions of position types used in the Employment Profile.

**Describe the hiring process and how it is structured to provide the most diverse candidate pool.**

UWFC advertises open positions on our own website, the WS Journal, The Chronicle, NC Center for Non Profits and Indeed, which reach a broad audience of job seekers. Applicants are screened by HR staff to assess minimum qualifications are met. All applications from candidates meeting minimum qualifications are reviewed by the hiring director, and top candidates are selected for interviews. Interview teams are selected to represent the program or department hiring. Once a top candidate(s) is selected the HR staff review references and the director will make a formal offer.2

**Please enter the total number of Full-Time Positions and Employees you have in the table below**

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers	2	1		2	1	
Professionals	2	2		10	5	1
Technicians						
Office/Clerical	2		1	8	8	
Laborers/Service Workers						

**Please enter the total number of Temporary/Part-Time Positions (FTE) and Employees you have in the table below**

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers						
Professionals						
Technicians						
Office/Clerical		1				
Laborers/Service Workers						

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**D.8.**

**Attach a list of all Board Members AND compensation (other than per diem) \*Required**

UW 2019 BOD.PDF

**D.9. Number of full Board meetings held during the last twelve months**

6

**D.10. Number of Board's Executive Committee meetings held during the last twelve months**

6

**ABILITY (5 POINTS)**

**D.11. Describe the implementation or operational plan to get the proposed project/program up and running in a timely manner. Describe any key contingencies on which the startup depends. Please upload any maps, milestones, etc. to "F. Required Documents."**

This program is currently operational. Continued funding will ensure the program continues uninterrupted.

**D.12. How do your policies and procedures (including marketing, outreach, eligibility determination and appeals) ensure fair and equal access to the benefits of the program to all persons who seek to participate?**

The CIC policies and procedures make sure the CIC staff are focused on continuously seeking ways to reach and serve all people experiencing homelessness. The design of the CIC prioritizes minimizing demands on clients for travel to a specific site for access. The CIC staff are all mobile and strive to implement a program with as few barriers to assessment and being added to the BNL as possible.

## E. Cost Effectiveness

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:09 AM

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### E. Cost Effectiveness

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Please provide the following information

#### BUDGET AND FUNDING (10 POINTS)

E.1. Please complete the table to show the organization's operating budget.

Expenditures by Program	Budgeted FY 19-20	Projected Actuals FY 19-20	Proposed Budget FY 20-21
Program Services	\$14,304,106.00	\$14,304,106.00	\$14,304,106.00
Fundraising	\$657,660.00	\$657,660.00	\$657,660.00
Management and General	\$1,479,735.00	\$1,479,735.00	\$1,479,735.00
	<b>\$16,441,501.00</b>	<b>\$16,441,501.00</b>	<b>\$16,441,501.00</b>

Expenditures by Category	Budgeted FY 19-20	Projected Actuals FY 19-20	Proposed Budget FY 20-21
Employee Salaries and Wages	\$2,725,641.00	\$2,725,641.00	\$2,725,641.00
Employee Benefits	\$681,572.00	\$681,572.00	\$681,572.00
Facility Rent and Utilities	\$172,999.00	\$172,999.00	\$172,999.00
Training and Conference Registration	\$77,800.00	\$77,800.00	\$77,800.00
Membership and Dues	\$239,878.00	\$239,878.00	\$239,878.00
Travel and Transportation	\$31,640.00	\$31,640.00	\$31,640.00
Grants to Individuals and Organizations	\$9,909,495.00	\$9,909,495.00	\$9,909,495.00
Contracted Fundraising Services	\$0.00	\$0.00	\$0.00
Goods Purchased for Resale	\$0.00	\$0.00	\$0.00
Other Contracted Services	\$1,297,428.00	\$1,297,428.00	\$1,297,428.00
Other Operating Expenditures	\$1,305,048.00	\$1,305,048.00	\$1,305,048.00
Capital Outlay	\$0.00	\$0.00	\$0.00
	<b>\$16,441,501.00</b>	<b>\$16,441,501.00</b>	<b>\$16,441,501.00</b>

Revenues by Category	Budgeted FY 19-20	Projected Actuals FY 19-20	Proposed Budget FY 20-21
City of Winston-Salem	\$889,600.00	\$889,600.00	\$889,600.00
Forsyth County	\$7,500.00	\$7,500.00	\$7,500.00
State of North Carolina	\$0.00	\$0.00	\$0.00
Federal Government	\$842,603.00	\$842,603.00	\$842,603.00
Admissions/Program Revenues/Sales	\$0.00	\$0.00	\$0.00
Memberships	\$0.00	\$0.00	\$0.00

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1 of 3

Donations	\$12,500,000.00	\$12,500,000.00	\$12,500,000.00
Foundation Grants	\$1,564,534.00	\$1,564,534.00	\$1,564,534.00
Interest and Investment Income	\$0.00	\$0.00	\$0.00
Parent Organization	\$0.00	\$0.00	\$0.00
Other	\$1,291,781.00	\$1,291,781.00	\$1,291,781.00
	<b>\$17,096,018.00</b>	<b>\$17,096,018.00</b>	<b>\$17,096,018.00</b>

Describe any amounts listed under "Other Operating Expenditures" or "Other Revenues." Provide details on any specific federal government revenue sources.

E.2. Has the City of Winston-Salem provided funding in the past? If so, provide a funding history of the most recent five years of City contributions in the table below.

Year	Funding Source	Funding Amount
2019	State ESG	\$42,123.00
2018	State ESG	\$45,650.00
2017	State ESG	\$38,650.00
2016	State ESG	\$38,650.00
2015	State ESG	\$38,650.00

E.3. Please complete the table below to show specific details of proposed City funding and other leveraged funding for the proposed project/program.

Activity	Funding Requested from City	Funds from Other Sources	Other Funds Source
Housing Stability Data Specialist	\$42,123.00	\$86,242.00	CoC, CDBG, United Way Private funds
	<b>\$42,123.00</b>	<b>\$86,242.00</b>	

E.4. If this year's request is different in any way (amount, activities, etc.) from a prior year's request, explain how and why. If you are a new applicant, please describe how you would adjust your project/program if your funding request is not funded at the full amount.

This request is the same as prior years.

#### SUSTAINABILITY (7 POINTS)

E.5. Describe the plan to sustain the project/program funding in future years. Include information about other funding sources to leverage City funds requested.

UWFC is dedicated to fulfilling its commitment to being the backbone organization for the CoC, providing system coordination and fiscal management of charitable funds other than the Federal HUD grants. It is anticipated all current funding specifically for this work, including City funding will continue to support the work of the new CoC strategic plan including the operation of the HUD requirement for the Community Intake Center which is the CoC's coordinated entry program.

UWFC expects all current funding for the CIC will continue indefinitely. UWFC also understands it may not continue and any reduction in the current Federal/State/Local commitment to funding of the CIC would result in a reduction of services. As these programs grow, additional needs for funds are anticipated. UWFC, in partnership with the CoC will be assessing the best strategy for meeting the full financial needs of these programs.

**BARRIERS (3 POINTS)**

**E.6. Describe any potential barriers to the project implementation and how you plan to overcome them.**

We do not foresee any barriers to the continued operation of this program.

**AVERAGE COST (5 POINTS)**

**E.7. Use the table below to show the average amount of City funds requested per beneficiary to be served during the year and the average total cost of the service per beneficiary to be served during the year (including all funding sources)**

Proposed funds from the City for this project:	42,123
Number proposed to be served for the year:	350
Average City funds per beneficiary:	120.35
Proposed funds from all sources:	128,365
Number proposed to be served for the year:	350
Average total funds per beneficiary:	366.76

## F. Required Documents

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:11 AM

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## F. Required Documents

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Please provide the following information

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### Documentation

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**Code of Conduct/Conflict of Interest Policy \*Required**

UW Code of Ethics.pdf

**Submit a copy of the agency's latest 990 Form as submitted to the Internal Revenue Service. \*Required**

UW 990 FY1718.pdf

**Organization By-Laws \*Required**

UW Bylaws.pdf

**Articles of Incorporation \*Required**

UW Articles of Incorporation.pdf

**Organization Policies (including personnel, formal non-discrimination, procurement, accounting, etc) \*Required**

UW Personnel Policies.pdf

UW Financial Procedures.pdf

UW Procurement Policy.PDF

**IRS 501(c)3 Designation Letter \*Required**

UW 501(c)3.pdf



Audited financial statements or a third-party review **\*Required**

UW Audit FY1718 Final.pdf

North Carolina Secretary of State - Current and Active Status (<https://www.sosnc.gov/search/index/corp>)

**\*Required**

UW Solicitation License 11.15.18-11.15.19.pdf

Other

*\*\*No files uploaded*

## G. Community Development Only

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:11 AM

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

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### G. Community Development Only

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\*\* Complete this section only if you are requesting funds for a Community Development project (for CDBG, HOME and/or ESG funding).\*\*

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

**1. In the right-hand column below, indicate the number of participants to be served by the proposed project/program within each income category during the year. Click [here](#) to see Winston-Salem income limits by household size.**

Ranges of Income	# to be served
0 to 30% of median	0
31% to 50% of median	0
51% to 80% of median	0
Greater than 80% of median	0

**2. Describe policies, procedures, and criteria for determining who is eligible. Describe the procedures for screening, eligibility determination, intake, assessment and orientation of participants**

**3. Explain how services will assist participants in reaching objectives of the proposed project/program. Describe the policies or procedures for follow-up after participants leave the proposed project/program.**

## H. Construction/Rehab Only

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:11 AM

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

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### H. Construction/Rehab Only

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\*\* Complete this section only if you are requesting funds for a Housing Construction or Rehabilitation project. \*\*  
If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

1. Describe the proposed project, including any plans. If the project is approved, we will need a detailed work write-up.
2. Provide a projected timeline for the proposed work.
3. Describe how the project will be managed, including the contractor procurement process.
4. Describe the target market, including any special populations to be served.
5. Describe the services or program you plan to provide.
6. Describe the property management plan.
7. List the development team members.
8. Describe the financial capability of the sponsor/owner organization, including submission of the organization's operating budgets, agency audits, and Form 990s for the prior three years, unless already submitted to the City.
9. Listing of projects undertaken by principals over the past ten years, identifying project name and address, type of project, and number of units; please note any projects for which local government funding was received.

Project Name	Address	Type of Project	No. Units	Govmt Funding
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### Documentation

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Market study or other analysis to verify the need for the project.

\*\*No files uploaded

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**Development costs that include a detailed sources and uses statement of all funds, including the requested loan from the City, in electronic format, preferably a spreadsheet.**

*\*\*No files uploaded*

**Operating pro forma that includes rent and operating cost assumptions and all estimated loan payments, in electronic format.**

*\*\*No files uploaded*

**Operating Budget**

*\*\*No files uploaded*

**Form 990**

*\*\*No files uploaded*

# I. Emergency Shelter Only

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:12 AM

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

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## I. Emergency Shelter Only

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\*\* Complete this section only if you are requesting funds for an Emergency Shelter project. \*\*

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

### Emergency Shelter: Essential Services

Activity	Total Budget (\$)
Case Management	\$0.00
Child Care	\$0.00
Education Services	\$0.00
Employment Assistance	\$0.00
Job Training	\$0.00
Outpatient Health Services	\$0.00
Transportation	\$0.00
Legal Services	\$0.00
Services to Special Population	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	<b>\$0.00</b>

### Emergency Shelter: Operating Costs

Activity	Total Budget (\$)
Rent	\$0.00
Shelter Security	\$0.00
Fuel	\$0.00
Equipment	\$0.00
Insurance	\$0.00
Utilities	\$0.00
Food	\$0.00
Furnishings (limited to less than \$500 per item)	\$0.00
Supplies	\$0.00
Maintenance or Minor Repairs	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	<b>\$0.00</b>

## J. Rapid Rehousing and HMIS Only

Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:12 AM

Case Id: 10715

Name: 2020 UWFC State ESG Data Stability Coordinator

Address: \*No Address Assigned

### J. Rapid Rehousing and HMIS Only

\*\* Complete this section only if you are requesting funds for a Rapid Rehousing project.\*\*

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

#### Rapid Rehousing Financial Assistance

Activity	Total Budget (\$)
Rent Assistance	\$0.00
Rental Application Fees	\$0.00
Security Deposits	\$0.00
Last Month's Rent	\$0.00
Utility Deposits	\$0.00
Utility Payments	\$0.00
Moving Cost Assistance	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00

#### HMIS/Data Collection Budget

HMIS Activity	City ESG Request	State ESG Request
Staff Costs	\$0.00	\$42,123.00
Equipment	\$0.00	\$0.00
User Fees	\$0.00	\$0.00
	<b>\$0.00</b>	<b>\$42,123.00</b>

#### Rapid Rehousing Services

Activity	Total Budget (\$)
Case Management	\$0.00
Housing Search and Placement	\$0.00
Mediation	\$0.00
Legal Services	\$0.00
Credit Repair	\$0.00
Counseling	\$0.00
	\$0.00
Information and Referral	\$0.00
Monitoring/Evaluation of Progress	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	\$0.00
Information and Referral	\$0.00
	\$0.00
Information and Referral	\$0.00

## Submit

*Completed by kathleen.wiener@uwforyth.org on 11/22/2019 8:12 AM*

**Case Id:** 10715

**Name:** 2020 UWFC State ESG Data Stability Coordinator

**Address:** \*No Address Assigned

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## Submit

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**I certify that the applicant meets the conditions specified in the application instructions and will be able to carry out the proposed services in concert with these conditions. I also certify that the organization is a certified IRS 501(c)(3) non-profit organization.**

Andrea Kurtz

*Electronically signed by kathleen.wiener@uwforyth.org on 11/22/2019 8:12 AM*