

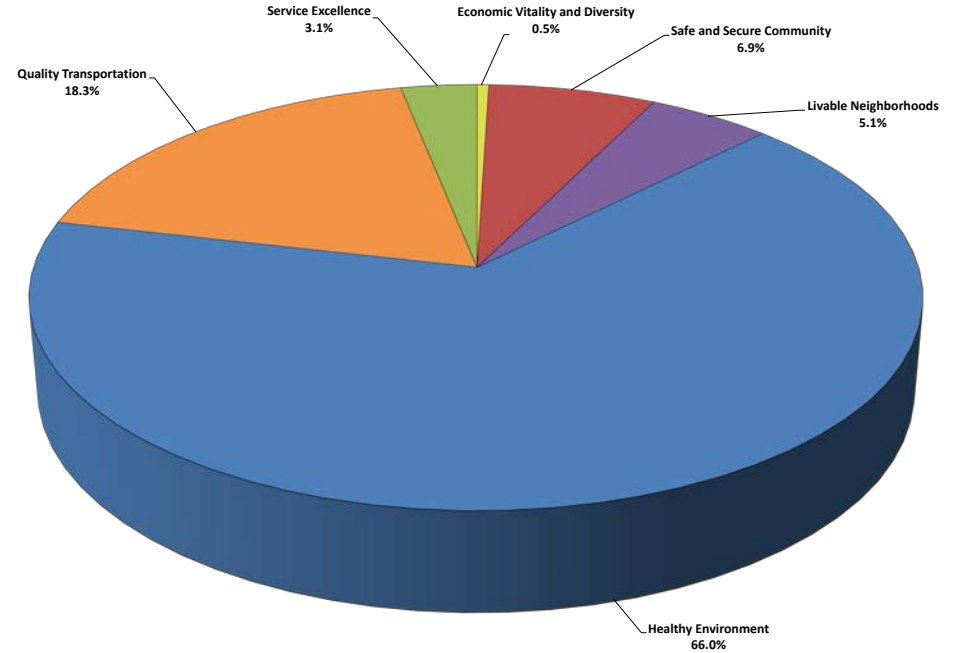
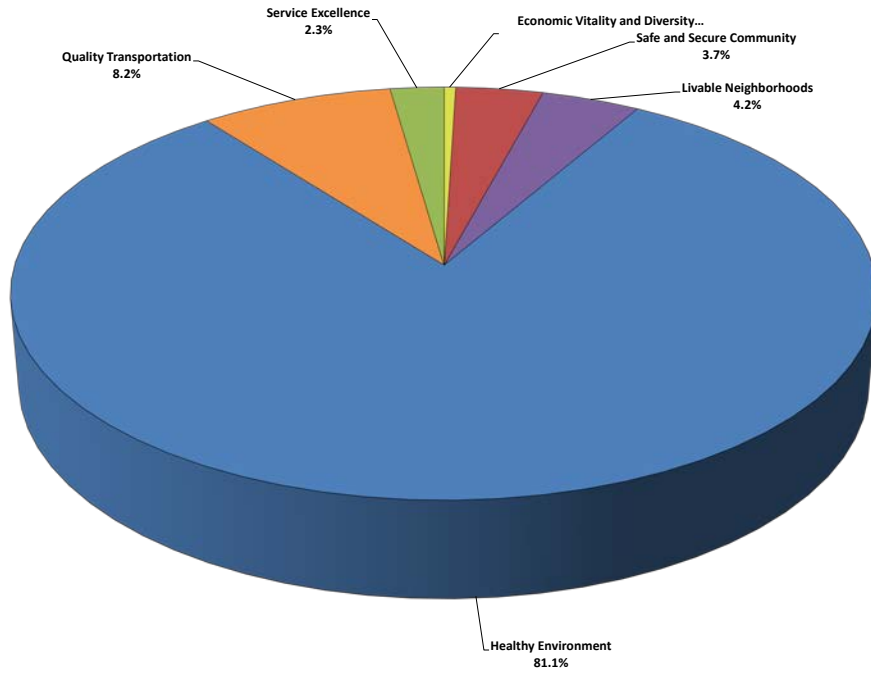
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Expenditure Totals by Strategic Focus Area

Budget Year Summary 2020-2021

Six-Year Summary 2021-2026



Budget Year Total: \$51,709,810

Six-Year Total: \$368,355,260

EXPENDITURE TOTALS BY STRATEGIC FOCUS AREA

Project Title	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Economic Vitality and Diversity	\$250,000	\$500,000	\$250,000	\$270,000	\$250,000	\$270,000	\$1,790,000
Safe and Secure Community	\$1,924,440	\$7,764,560	\$4,760,000	\$4,315,000	\$3,709,000	\$3,118,000	\$25,591,000
Livable Neighborhoods	\$2,175,930	\$3,345,200	\$1,796,200	\$4,996,200	\$1,796,200	\$4,686,200	\$18,795,930
Healthy Environment	\$41,926,060	\$36,769,000	\$45,700,000	\$45,059,000	\$34,787,000	\$39,002,500	\$243,243,560
Quality Transportation	\$4,251,260	\$17,433,570	\$11,326,000	\$13,810,860	\$3,916,140	\$16,622,820	\$67,360,650
Service Excellence	\$1,182,120	\$5,132,000	\$1,130,000	\$1,935,000	\$1,095,000	\$1,100,000	\$11,574,120
Total Proposed Expenditures	\$51,709,810	\$70,944,330	\$64,962,200	\$70,386,060	\$45,553,340	\$64,799,520	\$368,355,260

EXPENDITURE TOTALS BY PROJECT

Project Title	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Economic Vitality and Diversity							
Off-Street Parking:							
Parking Deck Renovations	\$0	\$250,000	\$0	\$20,000	\$0	\$20,000	\$290,000
Entertainment:							
Convention Center Capital Renovations (Annual Contribution)	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Subtotal	\$250,000	\$500,000	\$250,000	\$270,000	\$250,000	\$270,000	\$1,790,000
Safe and Secure Community							
Public Safety and Security:							
Fire Apparatus Replacement	\$1,924,440	\$7,470,560	\$4,760,000	\$3,920,000	\$3,709,000	\$2,328,000	\$24,112,000
Fire Station Repaving Projects	0	0	0	0	0	515,000	515,000
Public Safety Facility Renewal	0	294,000	0	395,000	0	275,000	964,000
Subtotal	\$1,924,440	\$7,764,560	\$4,760,000	\$4,315,000	\$3,709,000	\$3,118,000	\$25,591,000
Livable Neighborhoods							
Housing Assistance:							
Homeowner Assistance / Production	\$1,644,730	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$9,394,730
Rental Housing Assistance / Production	410,000	185,000	185,000	185,000	185,000	185,000	1,335,000
Community Development:							
Neighborhood Development	\$121,200	\$61,200	\$61,200	\$61,200	\$61,200	\$61,200	\$427,200
Parks and Recreation Programming:							
Basketball Court Resurfacing / Improvements	\$0	\$0	\$0	\$150,000	\$0	\$150,000	\$300,000
Granville Park Improvements	0	250,000	0	270,000	0	180,000	700,000
Greenway Resurfacing	0	0	0	500,000	0	400,000	900,000
Park Bridge Improvements	0	190,000	0	0	0	0	190,000
Picnic Shelter Renovations	0	0	0	250,000	0	300,000	550,000
Playground Renovations	0	0	0	280,000	0	325,000	605,000
Playground Safety Resurfacing	0	150,000	0	150,000	0	100,000	400,000
Recreation and Parks Department Facilities Renewal	0	359,000	0	410,000	0	300,000	1,069,000
Recreation Facility Lighting Renovations	0	0	0	250,000	0	300,000	550,000
Salem Lake Maintenance and Repairs	0	350,000	0	0	0	0	350,000
Soccer Field Irrigation System Replacement	0	0	0	300,000	0	200,000	500,000
Swimming Pool Repairs	0	0	0	400,000	0	485,000	885,000
Tennis Court Resurfacing	0	250,000	0	240,000	0	150,000	640,000
Subtotal	\$2,175,930	\$3,345,200	\$1,796,200	\$4,996,200	\$1,796,200	\$4,686,200	\$18,795,930

EXPENDITURE TOTALS BY PROJECT CONTINUED

Project Title	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Healthy Environment							
Solid Waste Disposal:							
Hanes Mill Road Landfill - Development and Upgrades	\$1,676,060	\$0	\$0	\$0	\$0	\$0	\$1,676,060
Hanes Mill Road Landfill - Gas Collection and Extraction System	0	363,000	0	0	387,000	0	750,000
Hanes Mill Road Landfill - Mechanically Stabilized Earthen Retaining Wall	0	256,000	7,550,000	7,409,000	0	0	15,215,000
Water and Wastewater Treatment:							
Archie Elledge Wastewater Treatment Plant Rehabilitation and Upgrades	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Biosolids Dryer Facility Upgrade	1,500,000	250,000	250,000	250,000	250,000	250,000	2,750,000
Muddy Creek Wastewater Treatment Plant Rehabilitation and Upgrades	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Water Treatment Rehabilitation and Upgrades	2,000,000	500,000	500,000	500,000	500,000	500,000	4,500,000
Wastewater Treatment Plant Expansion / Nutrient Removal Upgrade	0	0	5,000,000	5,000,000	5,000,000	5,000,000	20,000,000
Water Distribution and Wastewater Collection:							
Asset Management Program / Studies	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$9,000,000
Collection System Improvement Program	15,000,000	15,000,000	15,000,000	12,000,000	12,000,000	12,000,000	81,000,000
Elledge Basin Capacity Improvements	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Facility Improvements Program	2,500,000	100,000	100,000	100,000	100,000	100,000	3,000,000
Lift Station Capacity / Condition Improvements	2,500,000	2,500,000	1,500,000	4,000,000	750,000	750,000	12,000,000
Muddy Creek Basin Capacity Improvements	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
NCDOT Road Widening Project Utility Relocations	2,000,000	3,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
South Fork Basin Capacity Improvements	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Water Distribution System Improvements	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	60,000,000
Water Tank Rehabilitation	0	250,000	250,000	250,000	250,000	250,000	1,250,000
Stormwater Management:							
Basin Study Updates	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,800,000
City Yard Remediation	0	0	0	0	0	3,095,100	3,095,100
Drainage Improvements on Private Property	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Enclosed Drying Bed Facility	200,000	0	0	0	0	0	200,000
Stormwater Infrastructure Renovations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	2,507,400	7,507,400
Subtotal	\$41,926,060	\$36,769,000	\$45,700,000	\$45,059,000	\$34,787,000	\$39,002,500	\$243,243,560

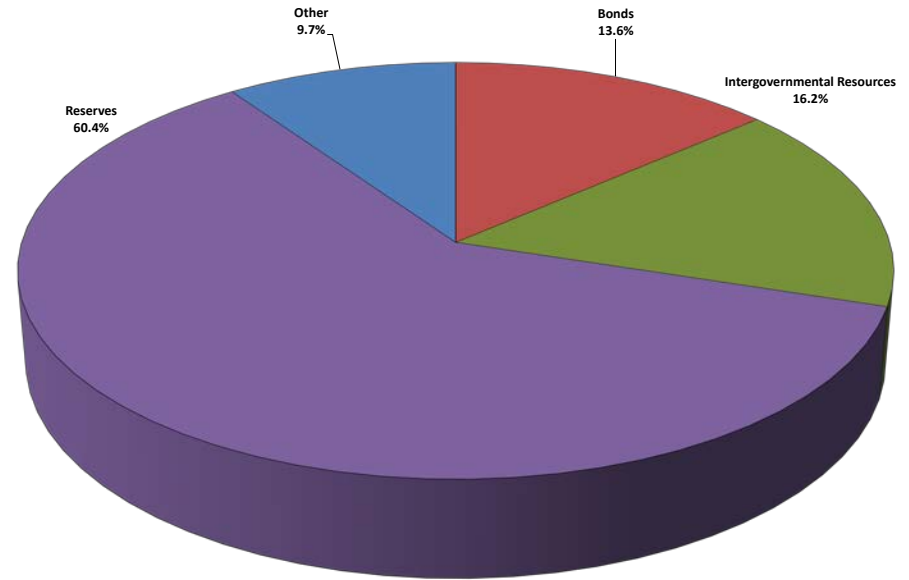
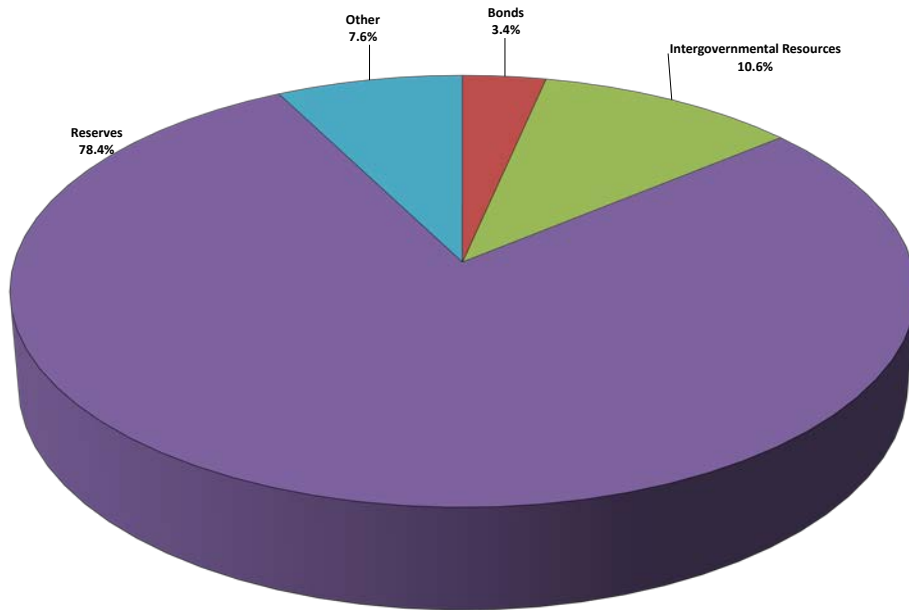
EXPENDITURE TOTALS BY PROJECT CONTINUED

Project Title	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Quality Transportation							
Streets and Sidewalks:							
Bridge Repair and Replacement	\$0	\$5,000,000	\$0	\$7,500,000	\$0	\$7,500,000	\$20,000,000
Greenway Development	141,340	146,350	146,350	146,350	146,350	146,350	873,090
Sidewalk Maintenance / New Sidewalk Construction	141,340	146,350	146,350	146,350	146,350	146,350	873,090
Street Resurfacing Projects	1,833,050	2,637,450	1,137,450	2,637,450	1,137,450	2,637,450	12,020,300
Traffic Calming Projects	141,340	146,350	146,350	146,350	146,350	146,350	873,090
Traffic Safety Projects	141,340	146,350	146,350	146,350	146,350	146,350	873,090
Mass Transit:							
Fixed Route Bus Replacement	\$0	\$7,300,000	\$7,300,000	\$0	\$0	\$3,650,000	\$18,250,000
Passenger Amenities	66,920	66,920	66,920	66,920	66,920	64,340	398,940
Section 5339 Bus and Bus Facilities Program	817,880	483,320	483,320	483,320	483,320	540,000	3,291,160
Security Enhancements	66,920	66,920	66,920	66,920	66,920	64,340	398,940
Trans-AID Vehicle Replacement	0	392,430	784,860	1,569,720	675,000	675,000	4,097,010
Transit Equipment Replacement	98,430	98,430	57,380	57,380	57,380	95,160	464,160
Transit Facility Renovations	492,140	492,140	548,450	548,450	548,450	527,260	3,156,890
Transit Vehicle Maintenance	310,560	310,560	295,300	295,300	295,300	283,870	1,790,890
Subtotal	\$4,251,260	\$17,433,570	\$11,326,000	\$13,810,860	\$3,916,140	\$16,622,820	\$67,360,650
Service Excellence							
Property and Facilities Management:							
City Hall and Bryce A. Stuart Roof Replacement	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
City Yard Security Fencing and Controlled Access	0	0	0	0	0	250,000	250,000
General Government Facility Renewal	327,120	2,157,000	0	1,450,000	0	300,000	4,234,120
Information Systems:							
Communication Network Expansion	\$0	\$500,000	\$0	\$160,000	\$0	\$300,000	960,000
Infrastructure Improvements	605,000	1,275,000	720,000	225,000	870,000	250,000	3,945,000
Public Safety Surveillance Infrastructure	250,000	0	50,000	0	125,000	0	425,000
Telephone Maintenance and System Upgrade Planning	0	200,000	360,000	100,000	100,000	0	760,000
Subtotal	\$1,182,120	\$5,132,000	\$1,130,000	\$1,935,000	\$1,095,000	\$1,100,000	\$11,574,120
Total Expenditures	\$51,709,810	\$70,944,330	\$64,962,200	\$70,386,060	\$45,553,340	\$64,799,520	\$368,355,260

Total Funding Source Summary

Budget Year Summary 2020-2021

Six-Year Summary 2021-2026



Budget Year Total: \$51,709,810

Six-Year Total: \$368,355,260

TOTAL FUNDING SOURCE SUMMARY

Source of Funds	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Bonds:							
Two-Thirds	\$0	\$7,500,000	\$0	\$8,045,000	\$0	\$7,230,000	\$22,775,000
Revenue Bonds	1,750,000	2,750,000	5,750,000	5,750,000	5,750,000	5,750,000	27,500,000
Subtotal	\$1,750,000	\$10,250,000	\$5,750,000	\$13,795,000	\$5,750,000	\$12,980,000	\$50,275,000
Intergovernmental Resources:							
Federal:							
Community Development Block Grant (CDBG)	\$870,080	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$3,620,080
CDBG Program Income	226,790	61,200	61,200	61,200	61,200	61,200	532,790
HOME Trust Funds	894,060	635,000	635,000	635,000	635,000	635,000	4,069,060
HOME Trust Funds Program Income	185,000	175,000	175,000	175,000	175,000	175,000	1,060,000
Federal Transit Administration	1,482,280	7,796,990	8,150,180	2,651,550	1,846,300	4,996,980	26,924,280
State:							
Gasoline Tax Revenue	\$1,833,050	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$7,520,300
North Carolina Department of Transportation	0	4,000,000	78,480	6,000,000	0	6,000,000	16,078,480
Subtotal	\$5,491,260	\$14,355,640	\$10,787,310	\$11,210,200	\$4,404,950	\$13,555,630	\$59,804,990
Reserves:							
Housing Finance Assistance Fund	\$0	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$1,875,000
Stormwater Management Fund	1,750,000	1,550,000	1,550,000	1,550,000	1,550,000	6,152,500	14,102,500
Water and Sewer Fund	36,750,000	31,850,000	30,850,000	30,350,000	27,100,000	27,100,000	184,000,000
Solid Waste Disposal Fund	1,676,060	619,000	7,550,000	7,409,000	387,000	0	17,641,060
Winston-Salem Transit Authority Fund	370,570	1,413,730	1,374,490	436,460	346,990	902,990	4,845,230
Subtotal	\$40,546,630	\$35,807,730	\$41,699,490	\$40,120,460	\$29,758,990	\$34,530,490	\$222,463,790
Other:							
North Carolina Municipal Leasing Corporation	\$3,029,440	\$9,945,560	\$6,140,000	\$4,675,000	\$5,054,000	\$3,148,000	\$31,992,000
Motor Vehicle Privilege Tax	565,360	585,400	585,400	585,400	585,400	585,400	3,492,360
General Fund	327,120	0	0	0	0	0	327,120
Subtotal	\$3,921,920	\$10,530,960	\$6,725,400	\$5,260,400	\$5,639,400	\$3,733,400	\$35,811,480
Total Funding Sources	\$51,709,810	\$70,944,330	\$64,962,200	\$70,386,060	\$45,553,340	\$64,799,520	\$368,355,260

PROJECTS FUNDED BY TWO-THIRDS BONDS

Project Title	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Safe and Secure Community							
Fire Station Repaving Projects	\$0	\$0	\$0	\$0	\$0	\$515,000	\$515,000
Public Safety Facility Renewal	0	294,000	0	395,000	0	275,000	964,000
Subtotal	\$0	\$294,000	\$0	\$395,000	\$0	\$790,000	\$1,479,000
Livable Neighborhoods							
Basketball Court Resurfacing / Improvements	\$0	\$0	\$0	\$150,000	\$0	\$150,000	\$300,000
Granville Park Improvements	0	250,000	0	270,000	0	180,000	700,000
Greenway Resurfacing	0	0	0	500,000	0	400,000	900,000
Park Bridge Improvements	0	190,000	0	0	0	0	190,000
Picnic Shelter Renovations	0	0	0	250,000	0	300,000	550,000
Playground Renovations	0	0	0	280,000	0	325,000	605,000
Playground Safety Resurfacing	0	150,000	0	150,000	0	100,000	400,000
Recreation and Parks Facility Renewal	0	359,000	0	410,000	0	300,000	1,069,000
Recreation Facility Lighting Renovations	0	0	0	250,000	0	300,000	550,000
Salem Lake Maintenance and Repairs	0	350,000	0	0	0	0	350,000
Soccer Field Irrigation System Replacement	0	0	0	300,000	0	200,000	500,000
Swimming Pool Repairs	0	0	0	400,000	0	485,000	885,000
Tennis Court Resurfacing	0	250,000	0	240,000	0	150,000	640,000
Subtotal	\$0	\$1,549,000	\$0	\$3,200,000	\$0	\$2,890,000	\$7,639,000
Quality Transportation							
Bridge Repair and Replacements	\$0	\$1,000,000	\$0	\$1,500,000	\$0	\$1,500,000	\$4,000,000
Street Resurfacing Projects	0	1,500,000	0	1,500,000	0	1,500,000	4,500,000
Subtotal	\$0	\$2,500,000	\$0	\$3,000,000	\$0	\$3,000,000	\$8,500,000
Service Excellence							
City Hall and Bryce A. Stuart Roof Replacement	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
City Yard Security Fencing and Controlled Access	0	0	0	0	0	250,000	250,000
General Government Facility Renewal	0	2,157,000	0	1,450,000	0	300,000	3,907,000
Subtotal	\$0	\$3,157,000	\$0	\$1,450,000	\$0	\$550,000	\$5,157,000
Total Projects Funded By Two-Thirds Bonds	\$0	\$7,500,000	\$0	\$8,045,000	\$0	\$7,230,000	\$22,775,000

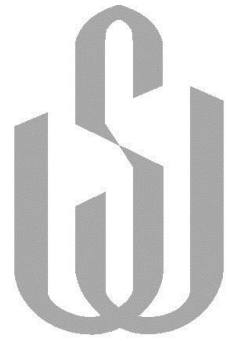
PROJECTS FUNDED BY THE NORTH CAROLINA MUNICIPAL LEASING CORPORATION (NCMLC)

Project Title	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Economic Vitality and Diversity							
Parking Deck Renovations	\$0	\$250,000	\$0	\$20,000	\$0	\$20,000	\$290,000
Convention Center Capital Renovations	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Safe and Secure Community							
Fire Apparatus Replacement	\$1,924,440	\$7,470,560	\$4,760,000	\$3,920,000	\$3,709,000	\$2,328,000	\$24,112,000
Service Excellence							
Communication Network Expansion	\$0	\$500,000	\$0	\$160,000	\$0	\$300,000	\$960,000
Infrastructure Improvements	605,000	1,275,000	720,000	225,000	870,000	250,000	3,945,000
Public Safety Surveillance Infrastructure	250,000	0	50,000	0	125,000	0	425,000
Telephone Maintenance and System Upgrade Planning	0	200,000	360,000	100,000	100,000	0	760,000
Total Projects Funded By NCMLC Proceeds	\$3,029,440	\$9,945,560	\$6,140,000	\$4,675,000	\$5,054,000	\$3,148,000	\$31,992,000

PROJECTS FUNDED BY MOTOR VEHICLE PRIVILEGE TAX

Project Title	Budget Year 2020-2021	Planning Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Total Planned
Vehicular Transportation Allocation:							
Traffic Calming Projects	141,340	146,350	146,350	146,350	146,350	146,350	873,090
Traffic Safety Projects	141,340	146,350	146,350	146,350	146,350	146,350	873,090
Subtotal	\$282,680	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$1,746,180
Non-Vehicular Transportation Allocation:							
Greenway Development	\$141,340	\$146,350	\$146,350	\$146,350	\$146,350	\$146,350	\$873,090
Sidewalk Maintenance / New Sidewalk Construction	141,340	146,350	146,350	146,350	146,350	146,350	873,090
Subtotal	\$282,680	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$1,746,180
Total Projects Funded By Motor Vehicle Privilege Tax	\$565,360	\$585,400	\$585,400	\$585,400	\$585,400	\$585,400	\$3,492,360

Note: One-third of the \$5 for "Transit" is used for transit operations, not capital.



Winston-Salem