

# A. Organization & Contact Information

**Case Id:** 11065  
**Name:** Liberty East Redevelopment ,INC - 2021/22  
**Address:** \*No Address Assigned

Completed by lerinc@triad.twcbc.com on 11/19/2020 11:18 AM

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## A. Organization & Contact Information

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The Request for Proposals and additional materials to assist with completing the application can be found on the City's webpage for [Community Agencies](#)

### A.1. Organization Name

Liberty East Redevelopment

### A.2. Project/Program

Operating Program

### A.3. FY 2021-22 Funding Request Amount

\$31,500.00

### A.4. Agency's Total Operating Budget

\$31,500.00

### A.5. Mailing Address

2531 LaDeara Crest lane Winston-Salem, NC 27105

### A.6. Project/Program Location Address

2531 LaDeara Crest Lane Winston-Salem, NC 27105

### A.7. Organization Website

lerinc@triad.twcbc.com

### A.8. Year 501(c)(3) status obtained

April 30,1987

### A.9. Organization Fiscal Year

July 1- June 30

### A.10. Federal Tax ID Number

### A.11. Federal DUNS Number

### EXECUTIVE DIRECTOR/MANAGER

#### A.12. Name, Title

Naomi Jones

#### A.13. Email

bobojones@triad.rr.com

#### A.14. Phone

(336) 761-1009

### CONTACT

#### A.15. Name, Title

JoColby Harrell-President

#### A.16. Email

jocolbyharrell@blackhawkmtg.com

#### A.17. Phone

(336) 624-1678

### BOARD CHAIR

#### A.18. Name

Clement Little

#### A.19. Term Expiration

11/08/2022

#### A.20. Email

clementlittle@allentate.com

#### A.21. Phone

(336) 995-5544

## B. Project Overview

Completed by lerinc@triad.twcbc.com on 11/19/2020 11:19 AM

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## B. Project Overview

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Please provide the following information

### APPROACH (7 POINTS)

#### **B.1. Provide a concise description of the proposed project/program, indicating specifically how City funds will be used. Briefly, what are the goals/objectives of the project/program?**

Liberty East Redevelopment ,Inc. (LER) is an organization that thrives to promote, aid, and initiate the development of the community and neighborhood through growth and revitalization east of Liberty Street in Winston-Salem. LER programming includes summer camp, after-school programming, digital connectors, Remote Learning Center during the COVID-19 Pandemic, and other community development activities. Partnerships exist with YMCA, Crisis Control, Cancer Services, ESR, Second Harvest Food Bank for youth programming such as summer camp and after school programs.

The Digital Connectors program was established in 2010. The class has progressively moved from hosting around seven students to an average of 32 students. During this period the program continues to assist students who are from low social-economic backgrounds and who have fallen in the educational achievement gap. We have looked at the achievement gaps slated by our local school district and have partnered to close the gap with reading and math reinforcement activities; as well as challenging activities by using grade level software that reinforces concepts learned in the classroom and set forth by the end of grade exams. The program offers young people a chance to expand 21st century technology skills, participate in open data projects, explore workplace pathways, and serve their communities. Through these interventions and classroom enhancement activities: we push our students to graduating and on to the collegiate level.

#### **B.2. How will a participant access the proposed project/program, use the services, and derive a beneficial outcome from participation?**

The Digital program details, Values. After School Program and activities.

The program offers young people a chance to expand 21st century technology skills, develop professional life skills, participate in open data projects, explore workplace pathways, and serve their communities. In an innovative technology room at LaDeara Crest, the Digital Connectors participants learn several proficiencies in the following areas: leadership and diversity, personal development, workforce development, financial literacy, digital literacy, coding, community mapping, open data principles, environmentalism and sustainability, civic journalism, teaching/facilitation, and service/ global engagement. Middle and High School students receive long lasting benefits by increasing computer and internet knowledge, learning the value of access and digital inclusion in their community, learning entrepreneurship, life skills and gaining skills to succeed in high school, college, and the global workforce. Our strategy for our K-5 students are to increase vocabulary through technology programs that emphasize the value of creating a coherent educational programs for at risk students. Activities to ensure students who experience difficulty achieving proficiencies receive effective and timely additional assistance in math, science, and reading technology programs. We provide a safe learning environment that works to develop inquiring, knowledgeable and caring citizen while achieving measurable growth in all curriculum areas through interactive technology programs. Digital Connectors also identifies the instructional reading levels of all students using technology reading programs and provide differentiated small group instruction for all K-5

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students.

B.3. Below, please provide anticipated service metrics into the appropriate fields.

**Where applicable, applicants will be reimbursed funds based upon timely submissions of eligible invoices. These invoices should describe services rendered and should align with the goals and objectives cited here. Where outcomes do not align with goals, please be prepared to provide a written summary of shortcomings. If applicable and serving individual clients over a period of time.**

**Average Number of Participants Served at a Single Time**

94

**Maximum Number of Participants to Be Served at a Single Time**

62

**Unduplicated Total Number of Participants to Be Served During the Program Year**

32

**NEED (7 POINTS)**

**B.4. Describe the population(s) to be served. Describe the key demographic and economic characteristics of the clients to be served.**

Liberty East is an area that consist of 13 neighborhoods with a population of 5,500. We are located in heart of the area focusing on serving all of the 13 neighborhoods in the LaDeara Crest vicinity, which is located in census tract 16.01. LaDeara Crest has a total population of 548. Key demographic and economic information on the area is listed below per U.S. Census Bureau, 2016 ACS 5-year data.

\*Median household income \$36,188 compared to \$46,283 for the entire Forsyth County

\*92% of the population is Black/African American

\*3% of the population is Hispanic/Latino

\*Median age is 42 compared to 38 for Forsyth County

\*LaDeara is a low to moderate designated census tract

**B.5. Describe the unmet need that the proposed project/program seeks to address. Why does the population described above need the proposed assistance? Include data supporting the need.**

Liberty East Redevelopment (LER) strives to serve the people and residence of the community. With the ever changing technical advancements that continue to progress in our community, LER endeavors to expose the local residents to the technologies to allow and advancement. The Digital Connectors program addresses leadership and diversity, personal development, workforce development, financial literacy, digital literacy, coding, community mapping, open data principle, environmentalism and sustainability, civic journalism, teaching/facilitation, and service/global engagement.

The 12 core competencies of Digital Connectors addresses a wide range of unmet needs that we see in community. The population needs the proposed assistance because of the achievement gaps slated by our local school district. The schools in our district perform lower on standardized testing compared to our peer schools. The students in our community are from low social economic backgrounds and families may not be able to afford to send their kids to extracurricular activities such as summer camps, coding camps, tutoring, etc. Programs such as these are an excellent resource and benefit to the community to help close the achievement gaps and building a thriving community of successful youth.

**COLLABORATION (6 POINTS)**

**B.6. Describe any specific collaborative relationships with other organizations (public or private) and how they will impact the project/program. How will collaboration contribute to the planning, implementation, operation, oversight, and performance measurement of the proposed project/program?**

Liberty East Redevelopment (LER) collaborates with Goodwill for or Prosperity Moving Ahead class whose intent is to work, earn a living for their families.

The Getting Ahead in a Just Getting By World is a exciting program designed to empower individuals to use their experience and knowledge to build a better life for themselves and the Community through:

1) Investigating the root causes of poverty in the community( on hold at this time due to the COVID-19 virus.

LER also collaborates with the WSFCS system to provide a Remote Learning Center for Students to attend, providing tutors and volunteers, on sight daily for 20 students from K-10th grade. Teaching children how to social distance and wear face coving, during the COVID 19 closure of all schools. LER is to provide stability and assist development through educational opportunities.

# IDIS Setup

No data saved

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## IDIS Setup

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Please provide the following information

**Project Name**

**National Objective**

**Activity Number ID**

**HUD Activity Code**

**Project Description**

**Accomplishment Type**

**Initial Application Date**

**Service Area**

**Ward**

**Census Tract(s)**

**Block/Group**

**MWBE**

## C. Strategy and Performance

Completed by lerinc@triad.twcbc.com on 11/19/2020 11:20 AM

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### C. Strategy and Performance

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Please provide the following information

#### STRATEGY (5 POINTS)

**C.1. The City of Winston-Salem adopted the [2017-2021 Strategic Plan \(2019 Update\)](#) as a guiding document to establish community priorities based on the vision, mission, and values set forward by the Mayor and City Council. Indicate which of the City's strategic focus areas your program aligns with best (select one):**

Livable Neighborhoods

**C.2. Select the service area(s) that your project/program relates to:**

- Housing/Homelessness
- Economic Development
- Construction Rehabilitation
- Poverty Reduction
- Arts and Culture
- Youth
- Public Safety
- Transportation
- Other

#### PERFORMANCE (15 POINTS)

**C.3. Explain the plan for monitoring and evaluating the project/program. Also include the steps that will be taken if the stated program goals provided in C.5. are not achieved.**

Through surveys from previous years that collected data, we can gauge changes or needs to be met in our targeted area North-East and East Winston-Salem, N.C. Measuring evidence data with our partnering agencies. Liberty East Redevelopment has also established a data processing system through economic literacy/ pre-test and post-test with participating residents.

**C.4. Describe the system to be used to track participant and program data. List any key reports and their frequency that will be used to capture project/program performance.**

Liberty East Redevelopment (LER) works with partner agencies in the community to obtain data. Goodwill provides LER with the Prosperity( Moving ahead and Getting Ahead. Experiment in Self Reliance and the YMCA/ WSFCS systems assist in data collection for the various resident programs provided. Forsyth Futures and Place Matters , a component of the United Way, compiles data on target communities within the City of Winston-Salem and the needs to be

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fulfilled . LER continues to collect and track data on the programs offered annually through the participants.

**C.5. Use the chart below to show how your agency measures program effectiveness. List goals, activities, and performance measures you will use to evaluate services, facilities, and programs that will be funded by the City. Performance measures can be quantitative and/or narrative.**

**Applicants will be reimbursed funds based upon timely submissions of eligible invoices. These invoices should describe services rendered and should align with the goals and objectives cited here. Where outcomes do not align with goals, please be prepared to provide a written summary of shortcomings.**

Stated Program Goals	Program Activities in Support of Goals	FY 19-20 Previous Year Results	FY 20-21 Current Year Projected Results	FY 21-22 Next Year Anticipated Results
Provide and enriching environment for the youth in the Liberty East Community through Remote Learning Center , After School and summer camp programs Provide	Enroll 30 Participants	32	30	30
Expand programming within Liberty East community through partnerships	Host Community Program sessions at LaDeara Crest such as financial literacy to allow ease of access for residents	Hosted summer camp, after school program, Remote Learning, and one empowerment class.	Host Summer camp, Remote Learning and after school program, and at last two sessions for resident development.	Host Summer camp, Remote Learning and after school program, and at least one session for resident development each quarter, (totaling 4 sessions)
Serve low income families technology activities.	Expand the skill sets of individuals within the targeted community in technology at LaDeara Crest through the Digital Connectors program	12 hours of programming a month for 6 months	12 hours of programming a month for 6 months	15 hours of progrming a month for 6 months

	Total Unduplicated Number Served	Total Number Served
FY 19-20 Previous Year Results	32	30

FY 20-21 Current Year Projected Results	32	30
FY 21-22 Next Year Anticipated Results	32	30

**C.6. FY 19-20 Program Accomplishments**

- After School and Summer Camp programs remain at capacity with the waiting list of individuals that would like to participate in the future.
- Collaborated with Goodwill and Experiment in Self-Reliance to host workshops in FY2020-2021 at LaDeara Crest in an effort to target residents in learning the skills and proficiencies required for financial stability.
- Digital Connectors program continues to host.

**C.7. FY 21-22 Key Objectives**

- Continue to evolve programming and activities to the target demographics to meet the needs of the community
- Expand the programs offered in the community to allow more access on topics that will assist in improving the standard of living



## D. Organizational Capacity

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### D. Organizational Capacity

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Please provide the following information

#### MISSION (5 POINTS)

**D.1. Provide an overview of the organization. Include the organization's mission statement and the major services, programs, and activities provided. How does the proposed project/program help advance the mission of your organization?**

This is an existing program. Liberty East Redevelopment ,Inc. was organized to promote and initiate the development of the community and neighborhood growth and revitalization of East and North East of Liberty Street in Winston-Salem. We partner with the YMCA Summer Camp, Goodwill, Remote Learning Center/ WSFCS, ESR and other agencies. We also will continue to execute the Digital Connectors Program.

#### FUNCTION (5 POINTS)

**D.2. How long has your organization been in operation?**

1987

**D.3. How does your organization benefit and serve the City of Winston-Salem and its citizens?**

This organization targets an area that consists of 13 neighborhoods with a population of 5,500. We are located in the heart of the area focusing on serving all of the 13 neighborhoods in the LaDeara Crest vicinity, which is located in census tract 16.01. LaDeara Crest is the central neighborhood of the region with a population of 548. The organization targets the low-income,/moderate income, minority population to assist in the growth and development of residents, both adults and youth. As residents develop and grow from the programs offered by Liberty East Redevelopment, the individuals will also become more self-sufficient.

#### STRUCTURE (5 POINTS)

**D.4. In the chart below, list key personnel involved in the proposed project/program.**

Position Title	Activities/Inputs	Total Work Hours Per Week	% of hours proposed to be funded
Contract/ Instructors/ Consultants	Monitors programs and provide updates to Board members	0	0.00 %

**D.5. List all executive staff and their compensation (other than per diem).**

Executive Staff Name	Title/Role	Compensation	% of Hours Proposed to be Funded
LER has no paid permanent Executive staffing		\$0.00	0.00 %

**D.6. Attach an organizational chart**

**Organizational Chart \*Required**

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D.7. Please complete the Diversity of Employment and the Employment Profile below. See the [Request for Proposals \(RFP\)](#) for definitions of position types used in the Employment Profile.

**Describe the hiring process and how it is structured to provide the most diverse candidate pool.**

Liberty East Redevelopment has no permanent staffing. Consultants and instructors are used to conduct programming.

Please enter the total number of **Full-Time** Positions and Employees you have in the table below

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers	0	0	0	0	0	0
Professionals	0	0	0	0	0	0
Technicians	0	0	0	0	0	0
Office/Clerical	0	0	0	0	0	0
Laborers/Service Workers	0	0	0	0	0	0
Total Full-Time						

Please enter the total number of **Temporary/Part-Time** Positions (FTE) and Employees you have in the table below

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers	0	0	0	0	0	0
Professionals	0	0	0	0	0	0
Technicians	0	0	0	0	0	0
Office/Clerical	0	0	0	0	0	0
Laborers/Service Workers	0	0	0	0	0	0
Total Part-Time/Temp						

**D.8.**

**Attach a list of all Board Members AND compensation (other than per diem) \*Required**

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**D.9. Number of full Board meetings held during the last twelve months**

13

**D.10. Number of Board's Executive Committee meetings held during the last twelve months**

4

**ABILITY (5 POINTS)**

**D.11. Describe the implementation or operational plan to get the proposed project/program up and running in a timely manner. Describe any key contingencies on which the startup depends. Please upload any maps, milestones, etc. to "F. Required Documents."**

The programs are currently established and running successfully. The funding request would allow the various programming to remain in place with growth. Further community partnerships allow for program growth in participation and subject matter.

**D.12. How do your policies and procedures (including marketing, outreach, eligibility determination and appeals) ensure fair and equal access to the benefits of the program to all persons who seek to participate?**

The target demographic for programming are the 13 neighborhoods surrounding the LaDeara Crest community. Initially, outreach began in LaDeara Crest and has expanded to the surrounding neighborhoods

## E. Cost Effectiveness

Case Id: 11065

Name: Liberty East Redevelopment ,INC - 2021/22

Completed by lerinc@triad.twcbc.com on 11/19/2020 11:25 AM

Address: \*No Address Assigned

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### E. Cost Effectiveness

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Please provide the following information

#### BUDGET AND FUNDING (10 POINTS)

E.1. Please complete the table to show the organization's operating budget.

Expenditures by Program	Budgeted FY 20-21	Projected Actuals FY 20-21	Proposed Budget FY 21-22
Program Services	\$17,000.00	\$17,000.00	\$17,000.00
Fundraising	\$0.00	\$0.00	\$0.00
Management and General	\$14,150.00	\$14,150.00	\$14,150.00
<b>Total Expenditures by Program</b>	<b>\$31,150.00</b>	<b>\$31,150.00</b>	<b>\$31,150.00</b>

Expenditures by Category	Budgeted FY 20-21	Projected Actuals FY 20-21	Proposed Budget FY 21-22
Employee Salaries and Wages	\$11,000.00	\$11,000.00	\$11,000.00
Employee Benefits	\$3,000.00	\$3,000.00	\$3,000.00
Facility Rent and Utilities	\$3,700.00	\$3,700.00	\$3,700.00
Training and Conference Registration	\$400.00	\$400.00	\$400.00
Membership and Dues	\$2,000.00	\$2,000.00	\$2,000.00
Travel and Transportation	\$0.00	\$0.00	\$0.00
Grants to Individuals and Organizations	\$5,500.00	\$5,500.00	\$5,500.00
Contracted Fundraising Services	\$0.00	\$0.00	\$0.00
Goods Purchased for Resale	\$1,500.00	\$1,500.00	\$1,500.00
Other Contracted Services	\$1,500.00	\$1,500.00	\$1,500.00
Other Operating Expenditures	\$2,550.00	\$2,550.00	\$2,550.00
Capital Outlay	\$0.00	\$0.00	\$0.00
<b>Total Expenditures by Category</b>	<b>\$31,150.00</b>	<b>\$31,150.00</b>	<b>\$31,150.00</b>

Revenues by Category	Budgeted FY 20-21	Projected Actuals FY 20-21	Proposed Budget FY 21-22
City of Winston-Salem	\$31,150.00	\$31,150.00	\$31,150.00
Forsyth County	\$0.00	\$0.00	\$0.00
State of North Carolina	\$0.00	\$0.00	\$0.00
Federal Government	\$0.00	\$0.00	\$0.00
Admissions/Program Revenues/Sales	\$0.00	\$0.00	\$0.00

Memberships	\$0.00	\$0.00	\$0.00
Donations	\$0.00	\$0.00	\$0.00
Foundation Grants	\$0.00	\$0.00	\$0.00
Interest and Investment Income	\$0.00	\$0.00	\$0.00
Parent Organization	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00
<b>Total Revenues by Category</b>	<b>\$31,150.00</b>	<b>\$31,150.00</b>	<b>\$31,150.00</b>

Describe any amounts listed under "Other Operating Expenditures" or "Other Revenues." Provide details on any specific federal government revenue sources.

Items included in other operating expenditures include program supplies.

**E.2. Has the City of Winston-Salem provided funding in the past? If so, provide a funding history of the most recent five years of City contributions in the table below.**

Year	Funding Source	Funding Amount
2020	Housing Finance Assistance	\$31,150.00
2019	Housing Finance Assistance	\$31,150.00
2018	Housing Finance Assistance	\$31,150.00
2017	Housing Finance Assistance	\$31,150.00
2016	Housing Finance Assistance	\$31,150.00
2015	Housing Finance Assistance	\$31,150.00

**E.3. Please complete the table below to show specific details of proposed City funding and other leveraged funding for the proposed project/program.**

Activity	Funding Requested from City	Funds from Other Sources	Other Funds Source
Programs and Operations	\$31,150.00	\$0.00	0.00
	\$31,150.00	\$0.00	

**E.4. For each activity and line item above, please provide a short but detailed description of how City resources will be used to carry out proposed programming.**

Any adjustments required would be made in the other operating expenditures' line item related to program supplies, etc. The organization will continue to encourage participation and support from parents for the various youth programs. Liberty East Redevelopment (LER) will also continue to pursue community partnerships.

**E.5. Where another stakeholder or agency is providing non-monetary assistance with a particular aspect of your programming, please provide a short description of those activities and how they will supplement the use of City funds.**

Liberty East Redevelopment (LER) is currently researching other small, local grants that could benefit the programs

and services offered by the organization.

**E.6. If this year's request is different in any way (amount, activities, etc.) from a prior year's request, explain how and why. If you are a new applicant, please describe how you would adjust your project/program if your funding request is not funded at the full amount.**

The programs are well established in the community, which is illustrated by the wait list that has been established for future participants. It is important to note that programming is contingent on available funding.

**SUSTAINABILITY (7 POINTS)**

**E.7. Describe the plan to sustain the project/program funding in future years. Include information about other funding sources to leverage City funds requested.**

We plan to hold Community events year round in the LaDeara Crest Community and involve some of the Churches in our surrounding areas, including the Bowen Park area, working with Ashley School, implementing new ideas for the children and adults who reside in this area.

**BARRIERS (3 POINTS)**

**E.8. Describe any potential programmatic barriers to project implementation (e.g. recruitment or outreach challenges, etc.) and your plans for overcoming them.**

Liberty East will continue with Community projects in the 13 Place Matters areas, keeping the surrounding communities involved in any and all upcoming events.

**E.9. Describe any institutional barriers to project implementation (e.g. staff vacancies, pending departures, etc.) and your plans for overcoming them.**

Liberty East has no immediate institutional barriers , however through collaborating, partnering, and networking with respected community related organizations. We plan to address any potential barriers and addressing them and any other challenge's that we should encounter.

**AVERAGE COST (5 POINTS)**

**E.10. Use the table below to show the average amount of City funds requested per beneficiary to be served during the year and the average total cost of the service per beneficiary to be served during the year (including all funding sources)**

Proposed funds from the City for this project:	31,150.00
Number proposed to be served for the year:	100
Average City funds per beneficiary:	\$315
Proposed funds from all sources:	31,150.00
Number proposed to be served for the year:	100
Average total funds per beneficiary:	\$315

## F. Required Documents

Completed by lerinc@triad.twcbc.com on 11/19/2020 11:25 AM

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## F. Required Documents

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Please provide the following information

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### Documentation

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**Code of Conduct/Conflict of Interest Policy \*Required**

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**Submit a copy of the agency's latest 990 Form as submitted to the Internal Revenue Service. \*Required**

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**Organization By-Laws \*Required**

21070\_BRN3C2AF4614288\_002370 (1).pdf

**Articles of Incorporation \*Required**

21312\_BRN3C2AF4614288\_002380 (3).pdf

**Organization Policies (including personnel, formal non-discrimination, procurement, accounting, etc) \*Required**

21360\_BRN3C2AF4614288\_003699.pdf

**IRS 501(c)3 Designation Letter \*Required**

21366\_BRN3C2AF4614288\_003707.pdf

21318\_BRN3C2AF4614288\_002376.pdf

Audited financial statements or a third-party review **\*Required**

21359\_BRN3C2AF4614288\_003694 (1).pdf

North Carolina Secretary of State - Current and Active Status (<https://www.sosnc.gov/search/index/corp>)

**\*Required**

21316\_BRN3C2AF4614288\_002388.pdf

Other

*\*\*No files uploaded*



## G. Income Based Projects/Services Only

Case Id: 11065

Name: Liberty East Redevelopment ,INC - 2021/22

Address: \*No Address Assigned

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### G. Income Based Projects/Services Only

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\*\* Complete this section only if you are requesting funds for a Community Development project (for CDBG, HOME and/or ESG funding).\*\*

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

**G.1. In the right-hand column below, indicate the number of participants to be served by the proposed project/program within each income category during the year. Click [here](#) to see Winston-Salem income limits by household size.**

Income Range	# to be served
0 to 30% of median	0
31% to 50% of median	0
51% to 80% of median	0
Greater than 80% of median	0

**G.2. Describe policies, procedures, and criteria for determining who is eligible. Describe the procedures for screening, eligibility determination, intake, assessment and orientation of participants**

## H. Construction/Rehab Only

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Case Id: 11065

Name: Liberty East Redevelopment ,INC - 2021/22

Address: \*No Address Assigned

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### H. Construction/Rehab Only

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\*\* Complete this section only if you are requesting funds for a Housing Construction or Rehabilitation project.\*\*  
If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

**H.1. Describe the proposed project, including any plans. If the project is approved, we will need a detailed work write-up.**

**H.2. Provide a projected timeline for the proposed work.**

**H.3. Describe how the project will be managed, including the contractor procurement process.**

**H.4. Describe the target market, including any special populations to be served.**

**H.5. Describe the services or program you plan to provide.**

**H.6. Describe the property management plan.**

**H.7. List the development team members.**

**H.8. Describe the financial capability of the sponsor/owner organization, including submission of the organization's operating budgets, agency audits, and Form 990s for the prior three years, unless already submitted to the City.**

**H.9. Listing of projects undertaken by principals over the past ten years, identifying project name and address, type of project, and number of units; please note any projects for which local government funding was received.**

Project Name	Address	Type of Project	No. Units	Govmt Funding
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### Documentation

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**Market study or other analysis to verify the need for the project.**

*\*\*No files uploaded*

**Development costs that include a detailed sources and uses statement of all funds, including the requested loan from the City, in electronic format, preferably a spreadsheet.**

*\*\*No files uploaded*

**Operating pro forma that includes rent and operating cost assumptions and all estimated loan payments, in electronic format.**

*\*\*No files uploaded*

**Operating Budget**

*\*\*No files uploaded*

**Form 990**

*\*\*No files uploaded*

# I. Emergency Shelter Only

Case Id: 11065

Name: Liberty East Redevelopment ,INC - 2021/22

Address: \*No Address Assigned

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## I. Emergency Shelter Only

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\*\* Complete this section only if you are requesting funds for an Emergency Shelter project.\*\*

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

### Emergency Shelter: Essential Services

Activity	Total Budget (\$)
Case Management	\$0.00
Child Care	\$0.00
Education Services	\$0.00
Employment Assistance	\$0.00
Job Training	\$0.00
Outpatient Health Services	\$0.00
Transportation	\$0.00
Legal Services	\$0.00
Services to Special Population	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	\$0.00

### Emergency Shelter: Operating Costs

Activity	Total Budget (\$)
Rent	\$0.00
Shelter Security	\$0.00
Fuel	\$0.00
Equipment	\$0.00
Insurance	\$0.00
Utilities	\$0.00
Food	\$0.00
Furnishings (limited to less than \$500 per item)	\$0.00
Supplies	\$0.00
Maintenance or Minor Repairs	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	\$0.00

## J. Rapid Rehousing and HMIS Only

Completed by lerinc@triad.twcbc.com on 11/19/2020 11:28 AM

Case Id: 11065

Name: Liberty East Redevelopment ,INC - 2021/22

Address: \*No Address Assigned

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### J. Rapid Rehousing and HMIS Only

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\*\* Complete this section only if you are requesting funds for a Rapid Rehousing project.\*\*

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

#### Rapid Rehousing Financial Assistance

Activity	Total Budget (\$)
Rent Assistance	\$0.00
Rental Application Fees	\$0.00
Security Deposits	\$0.00
Last Month's Rent	\$0.00
Utility Deposits	\$0.00
Utility Payments	\$0.00
Moving Cost Assistance	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00

#### Rapid Rehousing Services

Activity	Total Budget (\$)
Case Management	\$0.00
Housing Search and Placement	\$0.00
Mediation	\$0.00
Legal Services	\$0.00
Credit Repair	\$0.00
Counseling	\$0.00
Information and Referral	\$0.00
Monitoring/Evaluation of Progress	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00

#### HMIS/Data Collection Budget

HMIS Activity	City ESG Request	State ESG Request
Staff Costs	\$0.00	\$0.00
Equipment	\$0.00	\$0.00
User Fees	\$0.00	\$0.00
	\$0.00	\$0.00

## Submit

Completed by [lerinc@triad.twcbc.com](mailto:lerinc@triad.twcbc.com) on 11/19/2020 11:30 AM

**Case Id:** 11065

**Name:** Liberty East Redevelopment ,INC - 2021/22

**Address:** \*No Address Assigned

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## Submit

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I certify that the applicant meets the conditions specified in the application instructions and will be able to carry out the proposed services in concert with these conditions. I also certify that the organization is a certified IRS 501(c)(3) non-profit organization.

JoColby Harrell

*Electronically signed by [lerinc@triad.twcbc.com](mailto:lerinc@triad.twcbc.com) on 11/19/2020 11:30 AM*