

A. Organization & Contact Information

Case Id: 11169
Name: Phoenix Rising 2022 - 2021/22
Address: *No Address Assigned

Completed by sigler@siglerlawpllc.com on 11/17/2020 2:31 PM

A. Organization & Contact Information

The Request for Proposals and additional materials to assist with completing the application can be found on the City's webpage for [Community Agencies](#)

A.1. Organization Name

Phoenix Rising of Winston Salem, Inc

A.2. Project/Program

Drug Treatment Court

A.3. FY 2021-22 Funding Request Amount

\$20,000.00

A.4. Agency's Total Operating Budget

\$35,000.00

A.5. Mailing Address

PO box 24113 Winston-Salem, NC 27103

A.6. Project/Program Location Address

Forsyth County Courthouse 200 N Main Street Winston-Salem, NC 27101

A.7. Organization Website

www.phoenixrisingwinstonsalem.org

A.8. Year 501(c)(3) status obtained

2017

A.9. Organization Fiscal Year

July 1 - June 30

A.10. Federal Tax ID Number

A.11. Federal DUNS Number

EXECUTIVE DIRECTOR/MANAGER

A.12. Name, Title

Kerri Sigler, President

A.13. Email

sigler@siglerlawpllc.com

A.14. Phone

(336) 263-0709

CONTACT

A.15. Name, Title

Kerri Sigler

A.16. Email

sigler@siglerlawpllc.com

A.17. Phone

(336) 263-0709

BOARD CHAIR

A.18. Name

Kerri Sigler

A.19. Term Expiration

12/31/2021

A.20. Email

sigler@siglerlawpllc.com

A.21. Phone

(336) 263-0709

B. Project Overview

Completed by sigler@siglerlawpllc.com on 11/18/2020 10:07 AM

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

Address: *No Address Assigned

B. Project Overview

Please provide the following information

APPROACH (7 POINTS)

B.1. Provide a concise description of the proposed project/program, indicating specifically how City funds will be used. Briefly, what are the goals/objectives of the project/program?

Phoenix Rising of Winston Salem, in partnership with the City of Winston Salem, funds Drug Treatment Court (DRTC). DRTC provides treatment-based sentencing options to addicted criminal defendants. Sentencing options are all post-plea. DRTC is a form of intensely supervised probation designed to help defendants overcome their addictions and reduce crime and recidivism in the community.

B.2. How will a participant access the proposed project/program, use the services, and derive a beneficial outcome from participation?

Addicted criminal defendants can apply to the DRTC program by self-referral to Court Coordinator Phillip Weiner, or may request a referral from their attorneys or probation officers. Once referred, applicants are screened by licensed addiction specialists at Full Life Counseling, an independent contractor of Phoenix Rising. Full Life recommends treatment based on the defendant's addiction, insurance, and other needs.

B.3. Below, please provide anticipated service metrics into the appropriate fields.

Where applicable, applicants will be reimbursed funds based upon timely submissions of eligible invoices. These invoices should describe services rendered and should align with the goals and objectives cited here. Where outcomes do not align with goals, please be prepared to provide a written summary of shortcomings. If applicable and serving individual clients over a period of time.

Average Number of Participants Served at a Single Time

15

Maximum Number of Participants to Be Served at a Single Time

25

Unduplicated Total Number of Participants to Be Served During the Program Year

20

NEED (7 POINTS)

B.4. Describe the population(s) to be served. Describe the key demographic and economic characteristics of the clients to be served.

DRTC serves all addicted criminal defendants who are eligible for probation and who do not pose a risk to the current DRTC population (e.g. active drug dealers or traffickers). DRTC serves all races and genders. DRTC serves all addictions aside from exclusively marijuana, in keeping with national best practices suggesting the best success rates come from

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accepting primarily high risk / high needs offenders. Currently, the average age of the participants is 37. Half are male, and half are female. Currently 86% of participants are White, 7% Black, and 7% Hispanic. Seventy percent of applicants are White.

B.5. Describe the unmet need that the proposed project/program seeks to address. Why does the population described above need the proposed assistance? Include data supporting the need.

Forsyth County continues to have one of the highest addiction and overdose rates in the state. Recent criminal appointments suggest a surge in drug-related criminal charges. DRTC is the ONLY court-supervised sentencing option focused on treatment and offering intense supervision. It is estimated that one year of DRTC costs approximately \$2,000 per offender, whereas one year in jail costs upwards of \$36,000 / offender based on statistics from the DOC website. DRTC's graduates have a zero percent recidivism rate at this point. Thus, DRTC saves money while solving the underlying problems of addiction and addiction-related crime.

COLLABORATION (6 POINTS)

B.6. Describe any specific collaborative relationships with other organizations (public or private) and how they will impact the project/program. How will collaboration contribute to the planning, implementation, operation, oversight, and performance measurement of the proposed project/program?

In addition to our collaboration with the City, Phoenix Rising employs Full Life Counselling as an independent contractor. Full Life assesses each applicant to DRTC to determine whether they are clinically appropriate for the DRTC program and recommends treatment that is right for them based on their needs.

IDIS Setup

No data saved

Case Id: 11169

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IDIS Setup

Please provide the following information

Project Name

National Objective

Activity Number ID

HUD Activity Code

Project Description

Accomplishment Type

Initial Application Date

Service Area

Ward

Census Tract(s)

Block/Group

MWBE

C. Strategy and Performance

Completed by sigler@siglerlawpllc.com on 11/18/2020 11:00 AM

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C. Strategy and Performance

Please provide the following information

STRATEGY (5 POINTS)

C.1. The City of Winston-Salem adopted the [2017-2021 Strategic Plan \(2019 Update\)](#) as a guiding document to establish community priorities based on the vision, mission, and values set forward by the Mayor and City Council. Indicate which of the City's strategic focus areas your program aligns with best (select one):

Safe and Secure Community

C.2. Select the service area(s) that your project/program relates to:

- Housing/Homelessness
- Economic Development
- Construction Rehabilitation
- Poverty Reduction
- Arts and Culture
- Youth
- Public Safety
- Transportation
- Other

PERFORMANCE (15 POINTS)

C.3. Explain the plan for monitoring and evaluating the project/program. Also include the steps that will be taken if the stated program goals provided in C.5. are not achieved.

DRTC engages in quarterly program staff meetings to evaluate effectiveness and implement changes necessary to better achieve its objectives.

C.4. Describe the system to be used to track participant and program data. List any key reports and their frequency that will be used to capture project/program performance.

DRTC uses Excel to track participant and program data. This data includes phase progression, incentives and sanctions, referral data, and participant data. The Court Coordinator tracks this data at least quarterly. Recidivism is tracked for graduates after 6 months and 12 months.

C.5. Use the chart below to show how your agency measures program effectiveness. List goals, activities, and performance measures you will use to evaluate services, facilities, and programs that will be funded by the City.

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Performance measures can be quantitative and/or narrative.

Applicants will be reimbursed funds based upon timely submissions of eligible invoices. These invoices should describe services rendered and should align with the goals and objectives cited here. Where outcomes do not align with goals, please be prepared to provide a written summary of shortcomings.

Stated Program Goals	Program Activities in Support of Goals	FY 19-20 Previous Year Results	FY 20-21 Current Year Projected Results	FY 21-22 Next Year Anticipated Results
Connect participants to services within the community to advance the goal of achieving stable, long-term recovery	Utilized Full Life Counseling to conduct initial assessments and refer participants to appropriate treatment	Phoenix and DRTC engaged Full Life Counseling in July 2020. Due to the COVID pandemic shutting down courts, referrals to DRTC were limited, as were assessments. However, as of November, Full Life has complete 4-5 assessments and assigned those participants to local treatment facilities, including Solutions Behavioral Health Services, Daymark Recovery Services, Triad Behavioral Health, etc.	COVID still heavily limits the ability of courts to safely run; however, DRTC expects approximately 60-70 referrals in 2021 and anticipates accepting and assessing approximately 30% of them.	DRTC anticipates an increased number of referrals when COVID restrictions lift, in the range of 80-100 referrals. DRTC anticipates a slight increase in the percentage accepted - possibly 35% - until DRTC is at maximum capacity of 25 participants.
Increase the number of participants successfully completing phase one of the 5-phase program	Engaging Full Life Counseling - which recommends the best and most appropriate treatment without regard their personal profit - is anticipated to increase the number of participants who will successfully progress out of phase one. The theory is that when people are in	Of 20 total participants in 2019-20, 8 progressed past phase one, including 3 who ultimately graduated the program, for a 40% phase one success rate.	Of the 6 participants admitted in 2020, half have progressed past phase one, for a 50% phase one success rate.	DRTC would like to achieve a 60% phase one success rate in 2021-22.

	the correct treatment, their chances of success improve.			
Increase the number of participants successfully completing phase two of the program	DRTC believes that the first two phases of the program are foundational, and successfully completing those first two phases increases overall graduation rates for the program.	Of the 20 participants served in 2019, 10 successfully completed phase two, for a 50% phase two success rate.	Of the 6 participants admitted in 2020, 5 have been in the program long enough to have achieved phase three eligibility, and of those 5, 2 have progressed into phase three, for a 40% phase two success rate.	DRTC would like to achieve a 50% phase two success rate for 2021-22.

	Total Unduplicated Number Served	Total Number Served
FY 19-20 Previous Year Results	20	20
FY 20-21 Current Year Projected Results	6	14
FY 21-22 Next Year Anticipated Results	16	25

C.6. FY 19-20 Program Accomplishments

DRTC had its first graduate in 2019, and graduated 4 more participants since. At this time, there is no record of recidivism for any of the graduates.

C.7. FY 21-22 Key Objectives

Increase the number of participants advancing beyond the initial stages of the 5-stage program.

Increase graduation rates without sacrificing quality or expectations.

Maintain a zero percent recidivism rate for graduates.

D. Organizational Capacity

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

Address: *No Address Assigned

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D. Organizational Capacity

Please provide the following information

MISSION (5 POINTS)

D.1. Provide an overview of the organization. Include the organization's mission statement and the major services, programs, and activities provided. How does the proposed project/program help advance the mission of your organization?

Phoenix Rising of Winston Salem, Inc is a NC 501(c)(3) non-profit on a mission to battle addiction by supporting drug treatment courts, raising awareness, and facilitating treatment. Phoenix Rising has been one of the two primary funding sources of DRTC since its inception. Phoenix Rising provides a treatment database free on its website that allows users to find treatment options right for them by selecting their needs criteria. Phoenix Rising is also actively involved on social media where it raises awareness by producing and publishing an addiction-focused podcast (on hold during COVID 19) and sharing addiction-related news and information.

DRTC advances the first, main goal of Phoenix Rising, which is to have successful drug treatment courts in operation at least in Forsyth County and eventually throughout the state.

FUNCTION (5 POINTS)

D.2. How long has your organization been in operation?

4 years

D.3. How does your organization benefit and serve the City of Winston-Salem and its citizens?

Phoenix Rising seeks to get addicts out of active addiction and into active recovery by funding drug court, allowing them free access to all available treatment options through our website, and using our podcast to raise awareness about addiction and shatter stereotypes and misconceptions. This benefits Winston Salem by returning non-functional members of society to active, productive lives where they contribute to the community by being gainfully employed, housed, and engaged with their families rather than in jail or homeless due to their addictions.

STRUCTURE (5 POINTS)

D.4. In the chart below, list key personnel involved in the proposed project/program.

Position Title	Activities/Inputs	Total Work Hours Per Week	% of hours proposed to be funded
Judge	Presides over DRTC and is the ultimate decision maker regarding incentives, sanctions, acceptance, promotion, and graduation in the program.	20	0.00 %
Probation Officer	Supervises each participant to ensure compliance with the regular terms and conditions of probation; the specific conditions of DRTC including electronic monitoring requirements and curfew; and drug tests each	40	0.00 %

	participant to ensure compliance with recovery.		
Court Coordinator	Process all referrals into the program; tracks treatment recommendations and treatment progress; tracks program data and statistics.	20	0.00 %
Defense Counsel	Communicates directly with participants regarding their compliance or non-compliance with DRTC and helps participants navigate any other criminal legal issues that may arise; advocates for the participants in court sessions	10	0.00 %
Phoenix Liaison	Serves as the communications person between Phoenix Rising, DRTC, and the City for the purpose of funding DRTC and its needs	10	0.00 %

D.5. List all executive staff and their compensation (other than per diem).

Executive Staff Name	Title/Role	Compensation	% of Hours Proposed to be Funded
None		\$0.00	0.00 %

D.6. Attach an organizational chart

Organizational Chart *Required

DRTC ORG CHART 2020-21.docx

D.7. Please complete the Diversity of Employment and the Employment Profile below. See the [Request for Proposals \(RFP\)](#) for definitions of position types used in the Employment Profile.

Describe the hiring process and how it is structured to provide the most diverse candidate pool.

DRTC does not employ any staff or executives. All roles are employees of the Administrative Office of the Courts, except the liaison, who is a private attorney volunteering on behalf of DRTC.

Please enter the total number of Full-Time Positions and Employees you have in the table below

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers						
Professionals	3	0	0	2	0	0
Technicians						
Office/Clerical						
Laborers/Service Workers						
Total Full-Time						

Please enter the total number of Temporary/Part-Time Positions (FTE) and Employees you have in the table below

	Male - White	Male - Black	Male - Other	Female - White	Female - Black	Female - Other
Executives/Managers						
Professionals						

Technicians						
Office/Clerical						
Laborers/Service Workers						
Total Part-Time/Temp						

D.8.

Attach a list of all Board Members AND compensation (other than per diem) *Required

PROWS Board Members 2019.docx

D.9. Number of full Board meetings held during the last twelve months

2

D.10. Number of Board's Executive Committee meetings held during the last twelve months

2

ABILITY (5 POINTS)

D.11. Describe the implementation or operational plan to get the proposed project/program up and running in a timely manner. Describe any key contingencies on which the startup depends. Please upload any maps, milestones, etc. to "F. Required Documents."

DRTC has been operational since Dec. 1, 2017

D.12. How do your policies and procedures (including marketing, outreach, eligibility determination and appeals) ensure fair and equal access to the benefits of the program to all persons who seek to participate?

The services offered by both Phoenix Rising and DRTC are free to all participants and offered without regard to race, gender, religion, or ethnicity. While DRTC would like to see more diversity in its participants, over 70% of referrals are White, which DRTC cannot control. DRTC is cognizant, however, of the benefits of diversity and the need for its program to represent the various diversities of the community, and constantly strives to find ways to make that happen.

E. Cost Effectiveness

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

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Address: *No Address Assigned

E. Cost Effectiveness

Please provide the following information

BUDGET AND FUNDING (10 POINTS)

E.1. Please complete the table to show the organization's operating budget.

Expenditures by Program	Budgeted FY 20-21	Projected Actuals FY 20-21	Proposed Budget FY 21-22
Program Services	\$39,000.00	\$6,000.00	\$30,000.00
Fundraising	\$3,000.00	\$0.00	\$3,000.00
Management and General	\$2,000.00	\$1,000.00	\$2,000.00
Total Expenditures by Program	\$44,000.00	\$7,000.00	\$35,000.00

Expenditures by Category	Budgeted FY 20-21	Projected Actuals FY 20-21	Proposed Budget FY 21-22
Employee Salaries and Wages	\$0.00	\$0.00	\$0.00
Employee Benefits	\$0.00	\$0.00	\$0.00
Facility Rent and Utilities	\$0.00	\$0.00	\$0.00
Training and Conference Registration	\$0.00	\$0.00	\$0.00
Membership and Dues	\$0.00	\$0.00	\$0.00
Travel and Transportation	\$0.00	\$0.00	\$0.00
Grants to Individuals and Organizations	\$39,000.00	\$6,000.00	\$30,000.00
Contracted Fundraising Services	\$3,000.00	\$0.00	\$3,000.00
Goods Purchased for Resale	\$0.00	\$0.00	\$0.00
Other Contracted Services	\$0.00	\$0.00	\$0.00
Other Operating Expenditures	\$2,000.00	\$1,000.00	\$2,000.00
Capital Outlay	\$0.00	\$0.00	\$0.00
Total Expenditures by Category	\$44,000.00	\$7,000.00	\$35,000.00

Revenues by Category	Budgeted FY 20-21	Projected Actuals FY 20-21	Proposed Budget FY 21-22
City of Winston-Salem	\$35,000.00	\$10,000.00	\$20,000.00
Forsyth County	\$0.00	\$0.00	\$0.00
State of North Carolina	\$0.00	\$0.00	\$0.00
Federal Government	\$0.00	\$0.00	\$0.00
Admissions/Program Revenues/Sales	\$0.00	\$0.00	\$0.00

Memberships	\$0.00	\$0.00	\$0.00
Donations	\$1,200.00	\$1,400.00	\$2,000.00
Foundation Grants	\$12,000.00	\$12,000.00	\$15,000.00
Interest and Investment Income	\$0.00	\$0.00	\$0.00
Parent Organization	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00
Total Revenues by Category	\$48,200.00	\$23,400.00	\$37,000.00

Describe any amounts listed under "Other Operating Expenditures" or "Other Revenues." Provide details on any specific federal government revenue sources.

Tax preparation, general office needs including business cards, domain renewals, etc

E.2. Has the City of Winston-Salem provided funding in the past? If so, provide a funding history of the most recent five years of City contributions in the table below.

Year	Funding Source	Funding Amount
2018	CAF	\$35,000.00
2019	CAF	\$35,000.00
2020	CAF	\$35,000.00

E.3. Please complete the table below to show specific details of proposed City funding and other leveraged funding for the proposed project/program.

Activity	Funding Requested from City	Funds from Other Sources	Other Funds Source
DRTC	\$20,000.00	\$20,000.00	Donations/Foundations
	\$20,000.00	\$20,000.00	

E.4. For each activity and line item above, please provide a short but detailed description of how City resources will be used to carry out proposed programming.

City and Phoenix Rising resources are used to fund DRTC in the following ways:

1. Drug Screens: each participant is drug tested 2-3 times per week, with each screen costing an average of \$5 per screen
2. Assessments: each applicant to DRTC is assessed to determine clinical appropriateness for the program and appropriate treatment options. Each assessment costs \$150
3. Incentives: participants receive small gifts to reward compliance with the program. Incentives include gift cards, movie passes, etc and cost approximately \$10 each
4. Graduations: funds cover the nominal costs of DRTC graduations. These costs include food, beverages, printed programs, and framed diplomas.

E.5. Where another stakeholder or agency is providing non-monetary assistance with a particular aspect of your programming, please provide a short description of those activities and how they will supplement the use of City funds.

N/A

E.6. If this year's request is different in any way (amount, activities, etc.) from a prior year's request, explain how and why. If you are a new applicant, please describe how you would adjust your project/program if your funding request is not funded at the full amount.

This year's request is lower than previous requests. This is because the role of court coordinator was originally filled

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by Insight Human Services, which demanded \$55,000 to fulfill that role. Insight left the program in June 2020, and the role was filled by a clerk in the court's office at no additional cost, therefore significantly reducing the total operational costs of the program. However, it is anticipated that there will be an influx of new participants once COVID ends due to alarming trends in new drug charges currently seen in the Winston Salem criminal justice system. Therefore, it is anticipated that in 2021, when courts fully reopen, it will cost approximately \$40,000 to run the program.

SUSTAINABILITY (7 POINTS)

E.7. Describe the plan to sustain the project/program funding in future years. Include information about other funding sources to leverage City funds requested.

Phoenix Rising hosts yearly fundraisers which include the Phoenix Auction and Maddies Miles 5k. These are supplemented by approximately \$12,000 in annual foundation grants Phoenix has received each of the past 2 years and anticipates receiving in the future.

BARRIERS (3 POINTS)

E.8. Describe any potential programmatic barriers to project implementation (e.g. recruitment or outreach challenges, etc.) and your plans for overcoming them.

The COVID-19 pandemic cancelled Phoenix Risings auction fundraiser, limited the 5k fundraiser, and limited participation in DRTC due to court closings and limitations. It is anticipated that these things will resume when COVID ends.

E.9. Describe any institutional barriers to project implementation (e.g. staff vacancies, pending departures, etc.) and your plans for overcoming them.

Phoenix Rising is run entirely by a volunteer board of directors. This creates challenges in that there are no full-time paid Phoenix staff members to handle the day to day work of the organization. If funding permits, Phoenix hopes to employ a part time executive assistant in 2021.

AVERAGE COST (5 POINTS)

E.10. Use the table below to show the average amount of City funds requested per beneficiary to be served during the year and the average total cost of the service per beneficiary to be served during the year (including all funding sources)

Proposed funds from the City for this project:	20,000
Number proposed to be served for the year:	20
Average City funds per beneficiary:	1,000
Proposed funds from all sources:	40,000
Number proposed to be served for the year:	20
Average total funds per beneficiary:	2,000

F. Required Documents

Completed by sigler@siglerlawpllc.com on 11/20/2020 11:04 AM

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

Address: *No Address Assigned

F. Required Documents

Please provide the following information

Documentation

Code of Conduct/Conflict of Interest Policy *Required

PROWS City Grant Documents addendum 2020.pdf

Submit a copy of the agency's latest 990 Form as submitted to the Internal Revenue Service. *Required

2019 990EZ.pdf

Organization By-Laws *Required

PROWS Amended Bylaws 1 25 18.docx

Articles of Incorporation *Required

2017-03-16 Articles of Incorporation for Phoenix Rising of Winston Salem, Inc..pdf

Organization Policies (including personnel, formal non-discrimination, procurement, accounting, etc) *Required

PROWS City Grant Documents addendum 2020.pdf

IRS 501(c)3 Designation Letter *Required

PROWS 501c3 Certification.pdf

Audited financial statements or a third-party review ***Required**

Phoenix Financial Review March 2020.pdf

North Carolina Secretary of State - Current and Active Status (<https://www.sosnc.gov/search/index/corp>)

***Required**

2020 current active status.jpeg

Other

***No files uploaded*

G. Income Based Projects/Services Only

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Address: *No Address Assigned

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G. Income Based Projects/Services Only

** Complete this section only if you are requesting funds for a Community Development project (for CDBG, HOME and/or ESG funding).**

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

G.1. In the right-hand column below, indicate the number of participants to be served by the proposed project/program within each income category during the year. Click [here](#) to see Winston-Salem income limits by household size.

Income Range	# to be served
0 to 30% of median	0
31% to 50% of median	0
51% to 80% of median	0
Greater than 80% of median	0

G.2. Describe policies, procedures, and criteria for determining who is eligible. Describe the procedures for screening, eligibility determination, intake, assessment and orientation of participants

H. Construction/Rehab Only

Completed by sigler@siglerlawpllc.com on 11/20/2020 11:04 AM

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

Address: *No Address Assigned

H. Construction/Rehab Only

** Complete this section only if you are requesting funds for a Housing Construction or Rehabilitation project.**
If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

H.1. Describe the proposed project, including any plans. If the project is approved, we will need a detailed work write-up.

H.2. Provide a projected timeline for the proposed work.

H.3. Describe how the project will be managed, including the contractor procurement process.

H.4. Describe the target market, including any special populations to be served.

H.5. Describe the services or program you plan to provide.

H.6. Describe the property management plan.

H.7. List the development team members.

H.8. Describe the financial capability of the sponsor/owner organization, including submission of the organization's operating budgets, agency audits, and Form 990s for the prior three years, unless already submitted to the City.

H.9. Listing of projects undertaken by principals over the past ten years, identifying project name and address, type of project, and number of units; please note any projects for which local government funding was received.

Project Name	Address	Type of Project	No. Units	Govmt Funding
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Documentation

Market study or other analysis to verify the need for the project.

***No files uploaded*

Development costs that include a detailed sources and uses statement of all funds, including the requested loan from the City, in electronic format, preferably a spreadsheet.

***No files uploaded*

Operating pro forma that includes rent and operating cost assumptions and all estimated loan payments, in electronic format.

***No files uploaded*

Operating Budget

***No files uploaded*

Form 990

***No files uploaded*

I. Emergency Shelter Only

Completed by sigler@siglerlawpllc.com on 11/20/2020 11:04 AM

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

Address: *No Address Assigned

I. Emergency Shelter Only

** Complete this section only if you are requesting funds for an Emergency Shelter project.**

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

Emergency Shelter: Essential Services

Activity	Total Budget (\$)
Case Management	\$0.00
Child Care	\$0.00
Education Services	\$0.00
Employment Assistance	\$0.00
Job Training	\$0.00
Outpatient Health Services	\$0.00
Transportation	\$0.00
Legal Services	\$0.00
Services to Special Population	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	\$0.00

Emergency Shelter: Operating Costs

Activity	Total Budget (\$)
Rent	\$0.00
Shelter Security	\$0.00
Fuel	\$0.00
Equipment	\$0.00
Insurance	\$0.00
Utilities	\$0.00
Food	\$0.00
Furnishings (limited to less than \$500 per item)	\$0.00
Supplies	\$0.00
Maintenance or Minor Repairs	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00
	\$0.00

J. Rapid Rehousing and HMIS Only

Completed by sigler@siglerlawpllc.com on 11/20/2020 11:04 AM

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

Address: *No Address Assigned

J. Rapid Rehousing and HMIS Only

** Complete this section only if you are requesting funds for a Rapid Rehousing project.**

If the section is not applicable to your project, please leave the questions blank and mark the step "Complete."

Prior to the beginning of any funding year, any ESG-funded program must participate in the local Homeless Management Information System (HMIS) designated by the Winston-Salem/Forsyth County Continuum of Care, or for domestic violence programs, a comparable database in accordance with HUD's standards.

Rapid Rehousing Financial Assistance

Activity	Total Budget (\$)
Rent Assistance	\$0.00
Rental Application Fees	\$0.00
Security Deposits	\$0.00
Last Month's Rent	\$0.00
Utility Deposits	\$0.00
Utility Payments	\$0.00
Moving Cost Assistance	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00

Rapid Rehousing Services

Activity	Total Budget (\$)
Case Management	\$0.00
Housing Search and Placement	\$0.00
Mediation	\$0.00
Legal Services	\$0.00
Credit Repair	\$0.00
Counseling	\$0.00
Information and Referral	\$0.00
Monitoring/Evaluation of Progress	\$0.00
Overhead Costs (limited to 15% of total activity request)	\$0.00

HMIS/Data Collection Budget

HMIS Activity	City ESG Request	State ESG Request
Staff Costs	\$0.00	\$0.00
Equipment	\$0.00	\$0.00
User Fees	\$0.00	\$0.00
	\$0.00	\$0.00

Submit

Completed by sigler@siglerlawpllc.com on 11/20/2020 11:04 AM

Case Id: 11169

Name: Phoenix Rising 2022 - 2021/22

Address: *No Address Assigned

Submit

I certify that the applicant meets the conditions specified in the application instructions and will be able to carry out the proposed services in concert with these conditions. I also certify that the organization is a certified IRS 501(c)(3) non-profit organization.

Kerri L. Sigler

Electronically signed by sigler@siglerlawpllc.com on 11/20/2020 11:04 AM