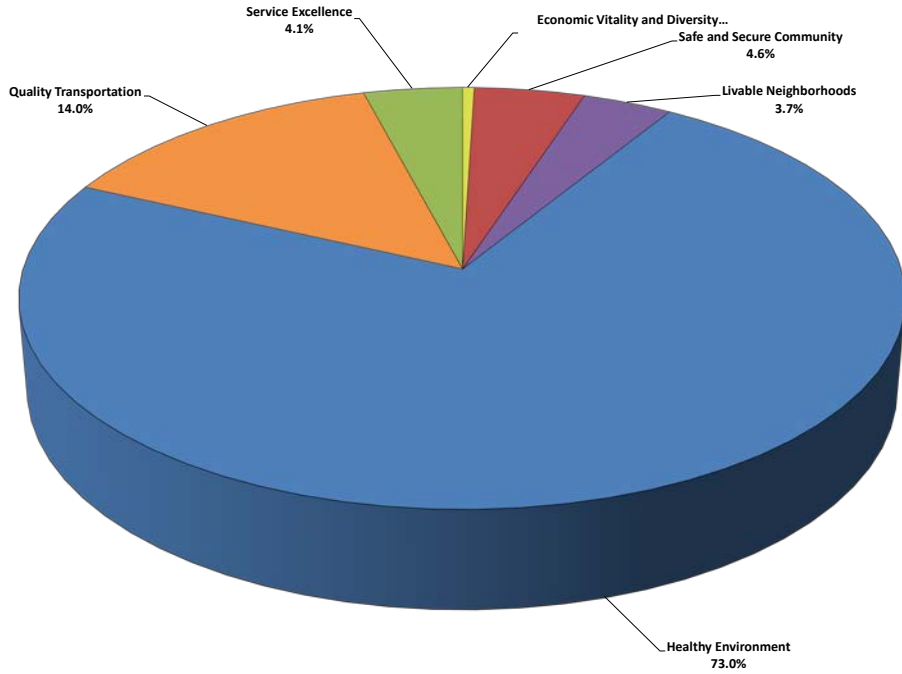


Summary

Expenditure Totals by Strategic Focus Area.....	11
Expenditure Totals by Project.....	13
Total Funding Source Summary	16
Projects Funded by Two-Thirds Bonds	18
Projects Funded by the North Carolina Municipal Leasing Corporation	19
Projects Funded by Motor Vehicle Privilege Tax.....	20

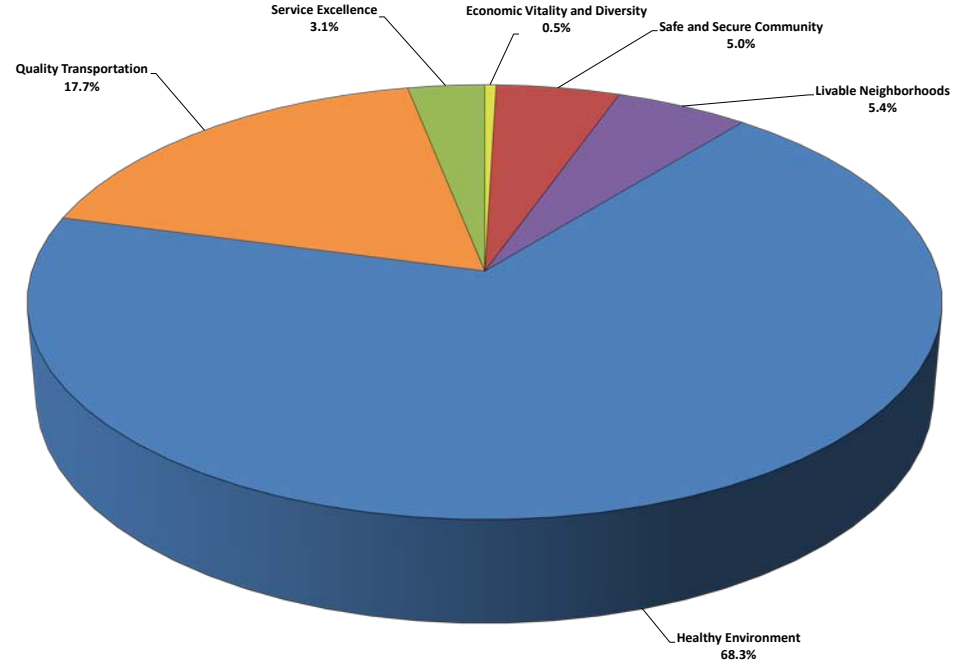
Expenditure Totals by Strategic Focus Area

Budget Year Summary 2021-2022



Budget Year Total: \$103,768,260

Six-Year Summary 2022-2027



Six-Year Total: \$391,839,730

EXPENDITURE TOTALS BY STRATEGIC FOCUS AREA

Project Title	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Economic Vitality and Diversity	\$500,000	\$250,000	\$270,000	\$250,000	\$270,000	\$250,000	\$1,790,000
Safe and Secure Community	\$4,773,740	\$4,233,610	\$4,420,530	\$2,170,590	\$1,650,630	\$2,438,970	\$19,688,070
Livable Neighborhoods	\$3,886,950	\$1,796,200	\$6,291,200	\$1,796,200	\$5,539,200	\$1,796,200	\$21,105,950
Healthy Environment	\$75,799,000	\$40,814,000	\$44,059,000	\$34,150,000	\$34,049,000	\$38,752,500	\$267,623,500
Quality Transportation	\$14,533,570	\$7,676,000	\$17,960,860	\$7,566,140	\$17,122,820	\$4,557,820	\$69,417,210
Service Excellence	\$4,275,000	\$1,630,000	\$2,135,000	\$1,195,000	\$2,150,000	\$830,000	\$12,215,000
Total Proposed Expenditures	\$103,768,260	\$56,399,810	\$75,136,590	\$47,127,930	\$60,781,650	\$48,625,490	\$391,839,730

EXPENDITURE TOTALS BY PROJECT

Project Title	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Economic Vitality and Diversity							
Off-Street Parking:							
Parking Deck Renovations	\$250,000	\$0	\$20,000	\$0	\$20,000	\$0	\$290,000
Entertainment:							
Convention Center Capital Renovations (Annual Contribution)	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Subtotal	\$500,000	\$250,000	\$270,000	\$250,000	\$270,000	\$250,000	\$1,790,000
Safe and Secure Community							
Public Safety and Security:							
Fire Apparatus Replacement	\$3,788,740	\$4,233,610	\$3,920,530	\$2,170,590	\$1,150,630	\$2,438,970	\$17,703,070
Fire Station Repaving Projects	485,000	0	0	0	0	0	485,000
Fire Station 17 Kitchen Renovation	0	0	0	0	200,000	0	200,000
Public Safety Facility Renewal	500,000	0	500,000	0	300,000	0	1,300,000
Subtotal	\$4,773,740	\$4,233,610	\$4,420,530	\$2,170,590	\$1,650,630	\$2,438,970	\$19,688,070
Livable Neighborhoods							
Housing Assistance:							
Homeowner Assistance / Production	\$1,656,750	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$1,550,000	\$9,406,750
Rental Housing Assistance / Production	410,000	185,000	185,000	185,000	185,000	185,000	1,335,000
Community Development:							
Neighborhood Development	\$61,200	\$61,200	\$61,200	\$61,200	\$61,200	\$61,200	\$367,200
Parks and Recreation Programming:							
Granville Park Improvements	\$260,000	\$0	\$280,000	\$0	\$190,000	\$0	\$730,000
Greenway Resurfacing	0	0	500,000	0	400,000	0	900,000
Muddy Creek Greenway Improvements	0	0	400,000	0	400,000	0	800,000
Park Bridge Improvements	230,000	0	0	0	0	0	230,000
Playground Renovations	0	0	300,000	0	325,000	0	625,000
Playground Safety Resurfacing	150,000	0	150,000	0	100,000	0	400,000
Recreation and Parks Department Facilities Renewal	400,000	0	510,400	0	400,000	0	1,310,400
Recreation Facility Lighting Renovations	0	0	400,000	0	400,000	0	800,000
Recreation Maintenance Projects	719,000	0	514,600	0	211,400	0	1,445,000
Salem Lake Maintenance and Repairs	0	0	350,000	0	0	0	350,000
Soccer Field Irrigation System Replacement	0	0	350,000	0	300,000	0	650,000
Swimming Pool Repairs	0	0	500,000	0	485,000	0	985,000
Tennis Court Resurfacing	0	0	240,000	0	150,000	0	390,000
Virginia Newell-Massey Greenway Improvements	0	0	0	0	381,600	0	381,600
Subtotal	\$3,886,950	\$1,796,200	\$6,291,200	\$1,796,200	\$5,539,200	\$1,796,200	\$21,105,950

EXPENDITURE TOTALS BY PROJECT CONTINUED

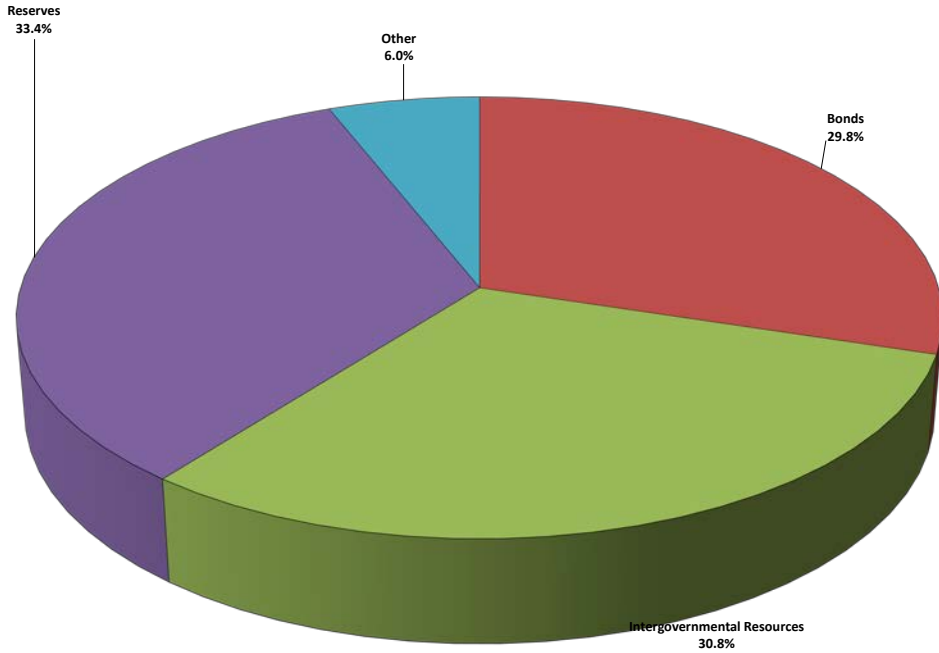
Project Title	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Healthy Environment							
Solid Waste Disposal:							
Hanes Mill Road Landfill - Gas Collection and Extraction System	\$0	\$620,000	\$0	\$0	\$649,000	\$0	\$1,269,000
Hanes Mill Road Landfill - Mechanically Stabilized Earthen Retaining Wall	449,000	7,294,000	7,409,000	0	0	0	15,152,000
Water and Wastewater Treatment:							
Archie Elledge Wastewater Treatment Plant Rehabilitation and Upgrades	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Biosolids Dryer Facility Upgrade	500,000	250,000	250,000	250,000	250,000	250,000	1,750,000
Muddy Creek Wastewater Treatment Plant Rehabilitation and Upgrades	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
R.W. Neilson Water Treatment Plant Rehabilitation and Upgrades	40,000,000	0	0	0	0	0	40,000,000
Water Treatment Rehabilitation and Upgrades	3,000,000	500,000	500,000	500,000	500,000	500,000	5,500,000
Wastewater Treatment Plant Expansion / Nutrient Removal Upgrade	0	0	5,000,000	5,000,000	5,000,000	5,000,000	20,000,000
Water Distribution and Wastewater Collection:							
Asset Management Program / Studies	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$9,000,000
Collection System Improvement Program	15,000,000	15,000,000	12,000,000	12,000,000	12,000,000	12,000,000	78,000,000
Elledge Basin Capacity Improvements	0	250,000	0	250,000	0	250,000	750,000
Facility Improvements Program	300,000	100,000	100,000	100,000	100,000	100,000	800,000
Lift Station Capacity / Condition Improvements	750,000	1,500,000	4,000,000	750,000	750,000	750,000	8,500,000
Muddy Creek Basin Capacity Improvements	0	250,000	0	250,000	0	250,000	750,000
NCDOT Road Widening Project Utility Relocations	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	7,000,000
South Fork Basin Capacity Improvements	0	250,000	0	250,000	0	250,000	750,000
Water Distribution System Improvements	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	60,000,000
Water Tank Rehabilitation	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Stormwater Management:							
Basin Study Updates	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,800,000
City Yard Remediation	0	0	0	0	0	3,095,100	3,095,100
Drainage Improvements on Private Property	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Stormwater Infrastructure Renovations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	2,507,400	7,507,400
Subtotal	\$75,799,000	\$40,814,000	\$44,059,000	\$34,150,000	\$34,049,000	\$38,752,500	\$267,623,500

EXPENDITURE TOTALS BY PROJECT CONTINUED

Project Title	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Quality Transportation							
Streets and Sidewalks:							
Bridge Repair and Replacement	\$5,500,000	\$0	\$8,000,000	\$0	\$8,000,000	\$0	\$21,500,000
Greenway Development	146,350	146,350	146,350	146,350	146,350	146,350	878,100
Sidewalk Maintenance / New Sidewalk Construction	146,350	146,350	146,350	146,350	146,350	146,350	878,100
Street Resurfacing Projects	2,637,450	1,137,450	2,637,450	1,137,450	2,637,450	1,137,450	11,324,700
Controlled Access Highway Streetlighting Maintenance	180,000	0	0	0	0	0	180,000
Decorative Streetlight Replacement	70,000	0	0	0	0	0	70,000
Traffic Calming Projects	146,350	146,350	146,350	146,350	146,350	146,350	878,100
Traffic Safety Projects	146,350	146,350	146,350	146,350	146,350	146,350	878,100
Mass Transit:							
Fixed Route Bus Replacement	\$3,650,000	\$3,650,000	\$3,650,000	\$3,650,000	\$3,650,000	\$0	\$18,250,000
Passenger Amenities	66,920	66,920	66,920	66,920	64,340	64,340	396,360
Section 5339 Bus and Bus Facilities Program	483,320	483,320	483,320	483,320	540,000	540,000	3,013,280
Security Enhancements	66,920	66,920	66,920	66,920	64,340	64,340	396,360
Trans-AID Vehicle Replacement	392,430	784,860	1,569,720	675,000	675,000	1,260,000	5,357,010
Transit Equipment Replacement	98,430	57,380	57,380	57,380	95,160	95,160	460,890
Transit Facility Renovations	492,140	548,450	548,450	548,450	527,260	527,260	3,192,010
Transit Vehicle Maintenance	310,560	295,300	295,300	295,300	283,870	283,870	1,764,200
Subtotal	\$14,533,570	\$7,676,000	\$17,960,860	\$7,566,140	\$17,122,820	\$4,557,820	\$69,417,210
Service Excellence							
Traffic Field Operations							
City Yard Security Fencing and Controlled Access	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Salt Dome Conveyor System	150,000	0	0	0	0	0	150,000
Property and Facilities Management:							
General Government Facility Renewal	\$2,375,000	\$0	\$1,370,000	\$0	\$1,350,000	\$0	\$5,095,000
Office of Sustainability							
Solar PV System Installation	\$125,000	\$0	\$80,000	\$0	\$50,000	\$0	255,000
Information Systems:							
Communication Network Expansion	\$200,000	\$500,000	\$0	\$100,000	\$0	\$100,000	900,000
Infrastructure Improvements	975,000	720,000	585,000	870,000	750,000	630,000	4,530,000
Security Camera Infrastructure	0	50,000	0	125,000	0	50,000	225,000
Telephone Maintenance and System Upgrade Planning	200,000	360,000	100,000	100,000	0	50,000	810,000
Subtotal	\$3,875,000	\$1,630,000	\$2,135,000	\$1,195,000	\$2,150,000	\$830,000	\$11,815,000
Total Expenditures	\$103,368,260	\$56,399,810	\$75,136,590	\$47,127,930	\$60,781,650	\$48,625,490	\$391,439,730

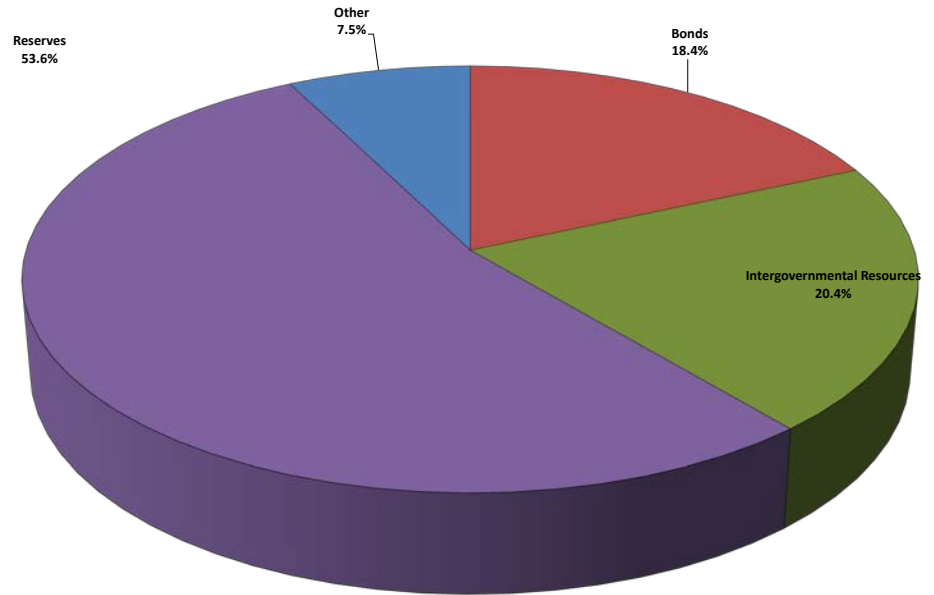
Total Funding Source Summary

Budget Year Summary 2021-2022



Budget Year Total: \$103,768,260

Six-Year Summary 2022-2027



Six-Year Total: \$391,839,730

TOTAL FUNDING SOURCE SUMMARY

Source of Funds	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Bonds:							
Two-Thirds	\$8,894,000	\$0	\$9,945,000	\$0	\$9,143,000	\$0	\$27,982,000
Revenue Bonds	22,000,000	750,000	5,000,000	5,750,000	5,000,000	5,750,000	44,250,000
Subtotal	\$30,894,000	\$750,000	\$14,945,000	\$5,750,000	\$14,143,000	\$5,750,000	\$72,232,000
Intergovernmental Resources:							
Federal:							
Community Development Block Grant (CDBG)	\$904,370	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$3,654,370
CDBG Program Income	131,340	61,200	61,200	61,200	61,200	61,200	437,340
HOME Trust Funds	957,240	635,000	635,000	635,000	635,000	635,000	4,132,240
HOME Trust Funds Program Income	135,000	175,000	175,000	175,000	175,000	175,000	1,010,000
Federal Transit Administration	4,694,490	5,047,680	5,754,050	4,948,800	4,996,980	2,420,980	27,862,980
State:							
Gasoline Tax Revenue	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$1,137,450	\$6,824,700
North Carolina Department of Transportation	4,000,000	78,480	6,000,000	0	6,000,000	0	16,078,480
State Revolving Loan	20,000,000	0	0	0	0	0	20,000,000
Subtotal	\$31,959,890	\$7,684,810	\$14,312,700	\$7,507,450	\$13,555,630	\$4,979,630	\$80,000,110
Reserves:							
Housing Finance Assistance Fund	\$0	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$1,875,000
Stormwater Management Fund	1,550,000	1,550,000	1,550,000	1,550,000	1,550,000	6,152,500	13,902,500
Water and Sewer Fund	31,800,000	30,600,000	30,100,000	26,850,000	26,850,000	26,850,000	173,050,000
Solid Waste Disposal Fund	449,000	7,914,000	7,409,000	0	649,000	0	16,421,000
Winston-Salem Transit Authority Fund	866,230	826,990	983,960	894,490	902,990	413,990	4,888,650
Subtotal	\$34,665,230	\$41,265,990	\$40,417,960	\$29,669,490	\$30,326,990	\$33,791,490	\$210,137,150
Other:							
North Carolina Municipal Leasing Corporation	\$5,663,740	\$6,113,610	\$4,875,530	\$3,615,590	\$2,170,630	\$3,518,970	\$25,958,070
Motor Vehicle Privilege Tax	585,400	585,400	585,400	585,400	585,400	585,400	3,512,400
Subtotal	\$6,249,140	\$6,699,010	\$5,460,930	\$4,200,990	\$2,756,030	\$4,104,370	\$29,470,470
Total Funding Sources	\$103,768,260	\$56,399,810	\$75,136,590	\$47,127,930	\$60,781,650	\$48,625,490	\$391,839,730

PROJECTS FUNDED BY TWO-THIRDS BONDS

Project Title	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Safe and Secure Community							
Fire Station Repaving Projects	\$485,000	\$0	\$0	\$0	\$0	\$0	\$485,000
Fire Station 17 Kitchen Renovation	0	0	0	0	200,000	0	200,000
Public Safety Facility Renewal	500,000	0	500,000	0	300,000	0	1,300,000
Subtotal	\$985,000	\$0	\$500,000	\$0	\$500,000	\$0	\$1,985,000
Livable Neighborhoods							
Granville Park Improvements	260,000	0	280,000	0	190,000	0	730,000
Greenway Resurfacing	0	0	500,000	0	400,000	0	900,000
Muddy Creek Greenway Improvements	0	0	400,000	0	400,000	0	800,000
Park Bridge Improvements	230,000	0	0	0	0	0	230,000
Playground Renovations	0	0	300,000	0	325,000	0	625,000
Playground Safety Resurfacing	150,000	0	150,000	0	100,000	0	400,000
Recreation and Parks Facility Renewal	400,000	0	510,400	0	400,000	0	1,310,400
Recreation Facility Lighting Renovations	0	0	400,000	0	400,000	0	800,000
Recreation Maintenance Projects	719,000	0	514,600	0	211,400	0	1,445,000
Salem Lake Maintenance and Repairs	0	0	350,000	0	0	0	350,000
Soccer Field Irrigation System Replacement	0	0	350,000	0	300,000	0	650,000
Swimming Pool Repairs	0	0	500,000	0	485,000	0	985,000
Tennis Court Resurfacing	0	0	240,000	0	150,000	0	390,000
Virginia Newell-Massey Greenway Improvements	0	0	0	0	381,600	0	381,600
Subtotal	\$1,759,000	\$0	\$4,495,000	\$0	\$3,743,000	\$0	\$9,997,000
Quality Transportation							
Bridge Repair and Replacements	\$1,500,000	\$0	\$2,000,000	\$0	\$2,000,000	\$0	\$5,500,000
Street Resurfacing Projects	1,500,000	0	1,500,000	0	1,500,000	0	4,500,000
Controlled Access Highway Streetlighting Maintenance	180,000	0	0	0	0	0	180,000
Decorative Streetlight Replacement	70,000	0	0	0	0	0	70,000
Subtotal	\$3,250,000	\$0	\$3,500,000	\$0	\$3,500,000	\$0	\$10,250,000
Service Excellence							
City Yard Security Fencing and Controlled Access	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Salt Dome Conveyor System	150,000	0	0	0	0	0	150,000
General Government Facility Renewal	2,375,000	0	1,370,000	0	1,350,000	0	5,095,000
Solar PV System Installation	125,000	0	80,000	0	50,000	0	255,000
Subtotal	\$2,900,000	\$0	\$1,450,000	\$0	\$1,400,000	\$0	\$5,750,000
Total Projects Funded By Two-Thirds Bonds	\$8,894,000	\$0	\$9,945,000	\$0	\$9,143,000	\$0	\$27,982,000

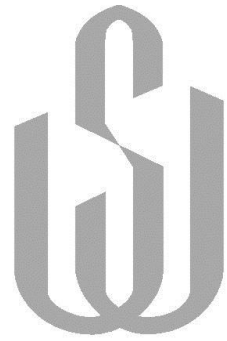
PROJECTS FUNDED BY THE NORTH CAROLINA MUNICIPAL LEASING CORPORATION (NCMLC)

Project Title	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Economic Vitality and Diversity							
Parking Deck Renovations	\$250,000	\$0	\$20,000	\$0	\$20,000	\$0	\$290,000
Convention Center Capital Renovations	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Safe and Secure Community							
Fire Apparatus Replacement	\$3,788,740	\$4,233,610	\$3,920,530	\$2,170,590	\$1,150,630	\$2,438,970	\$17,703,070
Service Excellence							
Communication Network Expansion	\$200,000	\$500,000	\$0	\$100,000	\$0	\$100,000	\$900,000
Infrastructure Improvements	975,000	720,000	585,000	870,000	750,000	630,000	4,530,000
Security Camera Infrastructure	0	50,000	0	125,000	0	50,000	225,000
Telephone Maintenance and System Upgrade Planning	200,000	360,000	100,000	100,000	0	50,000	810,000
Total Projects Funded By NCMLC Proceeds	\$5,663,740	\$6,113,610	\$4,875,530	\$3,615,590	\$2,170,630	\$3,518,970	\$25,958,070

PROJECTS FUNDED BY MOTOR VEHICLE PRIVILEGE TAX

Project Title	Budget Year 2021-2022	Planning Year 2022-2023	Planning Year 2023-2024	Planning Year 2024-2025	Planning Year 2025-2026	Planning Year 2026-2027	Total Planned
Vehicular Transportation Allocation:							
Traffic Calming Projects	146,350	146,350	146,350	146,350	146,350	146,350	878,100
Traffic Safety Projects	146,350	146,350	146,350	146,350	146,350	146,350	878,100
Subtotal	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$1,756,200
Non-Vehicular Transportation Allocation:							
Greenway Development	\$146,350	\$146,350	\$146,350	\$146,350	\$146,350	\$146,350	\$878,100
Sidewalk Maintenance / New Sidewalk Construction	146,350	146,350	146,350	146,350	146,350	146,350	878,100
Subtotal	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$292,700	\$1,756,200
Total Projects Funded By Motor Vehicle Privilege Tax	\$585,400	\$585,400	\$585,400	\$585,400	\$585,400	\$585,400	\$3,512,400

Note: One-third of the \$5 for "Transit" is used for transit operations, not capital.



Winston-Salem