

# Program Overview

Completed by jamachu@aol.com on 4/25/2022 3:40 PM

**Case Id:** 15206

**Name:** Christ Rescue Temple Systems - 2022

**Address:** \*No Address Assigned

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## Program Overview

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Please provide the following information.



City of Winston-Salem  
ARPA Transformational  
Non-Profits Application

City of Winston-Salem  
P.O. Box 2511  
Winston-Salem, NC 27102  
336-727-8000  
[ARPA@cityofws.org](mailto:ARPA@cityofws.org)

This application portal is to request funding from the City of Winston-Salem as part of the Transformational Non-Profits Application Process. Applications received through this portal will only be reviewed by the City of Winston-Salem. Other jurisdictions may have separate application processes. Please contact other jurisdictions (e.g., Forsyth County) for instructions regarding requests to those jurisdictions.

Submitting an application does not guarantee funding. Please see the section below regarding the scoring process. The Mayor and City Council will have final decision-making authority regarding program funding requests.

Non-profit organizations may submit funding requests for capital or operating costs.

### Minimum Criteria

- Must be registered non-profit organization (includes faith-based organizations providing a public purpose)
- Must have been incorporated as a non-profit for at least one year

### Scoring Process and Matrix

All completed applications will undergo a review to ensure required documents are attached. Fully completed applications will be reviewed by selected City staff members and scored based on the scoring matrix approved by the Mayor and City Council. [Click here](#) to view the scoring matrix. Scored applications will be reviewed by the City's Management Team for potential recommendation to the Mayor and City Council who will have authority to appropriate funding for programs.

Staff reserves the right to contact any applicant to request clarification or additional details regarding application responses and materials.

## Defining Performance Measures

Sections of the application will reference performance measures and outcomes as required by the U.S. Department of Treasury. Specifically, the application will request workload and effectiveness/outcome measures. Please see this video (<https://www.cityofws.org/2809/Performance-Measures-Video>) for general information on performance measures.

## Upcoming Application Orientation Session

The City will host a virtual application orientation session on April 1, 2022 at 10:00 am. The meeting will take place virtually via the Zoom platform and will also have a live simulcast on the City's YouTube page. The link for that meeting will be posted the morning of the meeting to the website: [www.cityofws.org/clfrf](http://www.cityofws.org/clfrf)

## Contact Information

For any questions or concerns, please email [ARPA@cityofws.org](mailto:ARPA@cityofws.org) or call City Link at 336-727-8000.

## A.Contact Information

Completed by jamachu@aol.com on 4/25/2022 3:41 PM

**Case Id:** 15206

**Name:** Christ Rescue Temple Systems - 2022

**Address:** \*No Address Assigned

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## A.Contact Information

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Please provide the following information.

### ORGANIZATION/AGENCY INFORMATION

#### A.1. Organization/Agency Name

Christ Rescue Temple Apostolic Church

#### A.2. Mailing Address

1500 North Dunleith Avenue Winston Salem -Salem, NC  
27105

#### A.3. Organization Website

<https://www.facebook.com/crtacws>

#### A.4. Year 501 (c)(3) Status Obtained

2,016

#### A.5. Organization/Agency Fiscal Year

2,022

#### A.6. Federal Tax ID Number

#### A.7. Federal DUNS Number

#### A.8. Federal SAM Registered?

No

### ORGANIZATION/AGENCY CONTACT INFORMATION

#### EXECUTIVE DIRECTOR

##### A9. First Name

Willie

##### A10. Last Name

Davis

##### A11. Title

Chief Executive Officer (CEO)

##### A12. E-mail

crtacompany@gmail.com

##### A13. Phone Number

(336) 722-9841

#### BOARD CHAIR

##### A14. First Name

Woodrow

##### A15. Last Name

Davis

##### A16. E-Mail

wdavis1009@yahoo.com

##### A17. Phone Number

(336) 306-0759

##### A18. Term Expiration Date

01/01/2032

## B. General Project Information

Completed by jamachu@aol.com on 4/25/2022 3:42 PM

**Case Id:** 15206

**Name:** Christ Rescue Temple Systems - 2022

**Address:** \*No Address Assigned

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## B. General Project Information

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Please provide the following information.

### PROJECT INFORMATION

#### B.1. Project/Program Title

Christ Rescue Temple Systems/Apartments

#### B.2. Project Location/Address

1500 North Dunleith Avenue Winston-Salem, NC 27105

### PROJECT CONTACT/MANAGER

#### B3. First Name

Willie

#### B4. Last Name

Davis

#### B5. Title

CEO & Pastor

#### B6. E-Mail

crtacompany@gmail.com

#### B7. Phone Number

(336) 722-9841

## C. General Project Narrative

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## C. General Project Narrative

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Please provide the following information.

### C.1. Provide description of project and how funds will be used

Christ Rescue Temple (CRT) Apostolic Church is located in the 27105 Community in East Winston-Salem, NC. The Pastor and CEO is Bishop Willie Davis Jr. Our church was established in 1932 as Christ Temple Holiness Church then later renamed after a merger to Christ Rescue Temple Church in 1982. Many of the families in the neighborhoods come from low socioeconomic backgrounds and are faced with many challenges. The neighborhood consists of single-family homes, several apartment complexes, Christ Rescue Temple Day Care Center, and the Golden Lamb Rest Home.

It is our mission to lead people to Christ and empower them to build stronger families and communities. Our church motto is "People Helping People". The following structures were built:

1985-CRT Arms Apartment Building #1- Four one-bedroom units are in this building.

1986-CRT Arms Apartment Building #2-Four two-bedroom units are in this building.

1995-Golden Lamb Rest Home-Licensed for 40 residents.

1997-CRT Day Care # 3-Licensed for 125 children.

1998-Dove Creek Apartment #1-Ten two-bedroom units are in this building.

2000-Dove Creek Apartment #2-Eight two-bedroom units are in this building.

2007-Executive #1-Four units two-bedroom are in this building.

2010-Executive #2-Four Units two-bedroom are in this building.

All one-bedroom & two-bedroom units include a living room, kitchen, and bathroom. A washer and dryer are included in all units. Currently, the rent is \$350.00-\$575.00

Basic and necessary repairs have been done over the past 36 years. However, renovations are necessary due to the age of the buildings, and usage from the tenants.

Upgrading old appliances could save the church from constantly having to deal with repairs. Making these upgrades can also save us money on property operating costs. Essentially, renovating the rental property to reduce costs and maintenance requests should make things easier, while saving time and money.

With the funding, we plan to renovate the 34 apartment units by installing new flooring, air conditioning units, windows, roofing, new appliances, etc. We also will do some landscaping by adding shrubbery and mulch to beautify the neighborhood. For the safety of the apartments, we will get some cameras for security. Climate change has brought more flooding, wind damage, water damage, therefore all of these renovations a necessity.

In 2008, the CRT Church implemented a "People Helping People" Feeding. It is funded and supported through church donations (canned goods, nonperishable items, monies) and its generous volunteers. We serve food on Thursdays from 12:00 PM-1:00 PM. During the pandemic we served two days a week to meet the needs of the community. Many of the people who we feed come from the church apartments, CRT Golden Lamb Rest Home, and the 27105 community. In

collaboration with this program, we help the residents and give them more effective resources to live better lives.

Having the church apartments and the Golden Lamb Rest Home, we have benefited the City of Winston-Salem from spending monies on assisted housing for low socioeconomic families and the elderly.

The CRT Daycare Center has provided quality care for the young children of working families. Our facilities and businesses have helped the small businesses to flourish.

The affordable housing and rest home have upgraded the community and neighborhood sustainability. The CRT Church has made a great impact into the community by demolishing slum housing and building a better community.

**C.2. How will a participant access the proposed project/program, use the services, and derive a beneficial outcome from participation?**

Currently, we have a list of resources such as electricians, plumbers, HAVC, and carpenters that we use to maintain the CRT Systems properties. We plan to hire contractors to do the work and have attached proposals from prospective contractors under Commitment Letters. We will have designated trustees from the church to do inspections and sign off for the jobs performed. The designated trustee will monitor the progress by weekly visits to the property and in house inspections to the apartments.

**C.3 Total estimated number of unique participants to be served annually**

60

**C.4. Will program beneficiaries be only residents of Winston-Salem?**

Yes

**TOTAL FUNDING REQUEST**

**C.5. Total Operating Funding Request**

\$3,600.00

**C.6. Total Capital Funding Request**

\$410,000.00

**SPENDING TIMEFRAME**

**C.7 Capital Spending Timeframe**

12-18 Months

**C.8 Operating Spending Timeframe**

12 Months

## D. Project Budget Categories

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### D. Project Budget Categories

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Please provide the following information.

Use templates below to input **the total** Project Budget (**only requested expenses and estimated revenues related to the program or project for which you are requesting funding**) by clicking **Add Column**. Please include all funding from the City and other sources.

Operating Costs	Total
Consultants	\$3,000.00
Tablets(2)	\$600.00
	\$3,600.00

Capital Costs	Total
Renovations of Apartments	\$400,000.00
Landscaping	\$10,000.00
	\$0.00
	\$410,000.00

### PROJECT/PROGRAM REVENUE CATEGORIES

Please fill out the revenue estimate table. **Note: operating revenues and expenses must be balanced (be equal).**

Operating	Total
City Grant	\$3,600.00
	\$3,600.00

Please list below all known/expected **individual** grants and contributions totaling 10% or more of the project's budget.

**Note: capital revenues and expenditures must be balanced (be equal)**

Capital	Total
City Grant	\$410,000.00
	\$410,000.00

## E. Demographic and Geographic Distribution

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### E. Demographic and Geographic Distribution

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Please provide the following information.

**Demographic distribution is an assessment of the level of the project funds spent on a program or service provided at a physical location in a Qualified Census Tract (QCT), OR where the primary intended beneficiaries live within a QCT, OR whether the program benefits residents that earn less than 60 percent of median income for the City, OR whether over 25 percent of program beneficiaries are below the federal poverty line.**

**E.1 Is this project/program located in a QCT or serve residents that live in a QCT?**

Yes

**If yes, what percentage of clients served are estimated to be residents of QCTs? ([Click here](#) to view the QCT mapping tool)**

90.00 %

**E.2 If the project or program is not a QCT or specifically serve residents in a QCT, will residents meet the follow criteria:**

25% or more of participants below the federal poverty line or participants served make less than 60% of the Area Median Income

The project/program does not operate in a QCT, and beneficiaries neither reside in a QCT nor meet the income thresholds mentioned above.



## F. Alignment to Strategic Plan

Completed by jamachu@aol.com on 4/25/2022 3:42 PM

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### F. Alignment to Strategic Plan

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Please provide the following information.

Strategic planning is a process in which organizational leaders determine their goals and objectives, and allocate needed/limited resources to successfully achieve those goals and objectives. [Click here](#) to view Winston Salem's Strategic Plan. The Strategic Plan includes three (3) tiers of priorities:

#### Tier 1:

- Focus on job creation/sustainability and workforce development
- Collaboration and funding for pre-K opportunities
- Funding for affordable housing
- Funding for economic development

#### Tier 2:

- Poverty reduction/cessation
- COVID reopening plan
- Community engagement (Power of connections)
- Funding for arts

#### Tier 3:

- Community Fundraising
- Environmental initiatives
- Address digital divide
- Address childcare needs
- Neighborhood maintenance
- Organization efficiency and public-private partnerships
- Law enforcement reform

**F.1. Please select the primary priority from the list above addressed by your project/program.**

Tier 1

**F.2. Please select the secondary priority from the list above addressed by your project/program.**

Tier 3

**F.3. Please describe how the workload or outcomes from your project/program addresses the primary priority you**

**selected.**

Our outcomes for this project is:

To provide affordable housing for families and prevent homelessness in the East Winston Community. There has not been enough funding put back into the East Winston Communities. The CRT Church has made a great impact into the community by demolishing slum housing and building a better community. The CRT Apartments and Houses has helped families from being on total government assistance.

Our project and facilities have helped to collaborate with the small businesses to flourish. The CRT Systems (Apartments, Houses, Rest Home and Childcare Center) have upgraded the community and sustainability. Having the church apartments have benefited the City of Winston-Salem from spending monies on assisted housing and has made a great impact on the economic development.

Our outcome will aligned with Tiers 1 & Tier 3 .

Tier 1:

- Focus on job creation/sustainability and workforce development-Project will create jobs opportunities with businesses. Contractors will be hired to do the painting, electrical work, landscaping, etc. Current jobs (CRT Maintenance Crew) will be more sustainable and may create more job opportunities to keep up the facilities.
- Funding for affordable housing-Renovate the apartments and keep rent at low affordable rates.

Tier 3:

- Address childcare needs-Keep families in a neighborhood with an affordable childcare center in the neighborhood so they can work.
- Neighborhood maintenance-Renovate, update, and maintain a safe and secure environment.

## G. Collaboration

Completed by jamachu@aol.com on 4/25/2022 3:54 PM

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### G. Collaboration

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Please provide the following information.

**Collaboration is when an organization is partnering or proactively working with one or more external stakeholders to achieve the same goal.**

**G.1. How many other external partners, organizations, stakeholders will you be collaborating with to provide the project/program?**

2

**G.2. Please provide the names of the organizations and the roles they will serve in the project/program?**

We will be extending our partnerships with other agencies to provide workshops to educate the families in the apartments on topics such as budgeting, buying a home, etc.

## H. Administration/Reporting

Completed by jamachu@aol.com on 4/25/2022 3:44 PM

Case Id: 15206

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### H. Administration/Reporting

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Please provide the following information.

Per U.S. Treasury rules and associated guidance, the City's framework for using these funds aligns with specific administrative reporting requirements. The administration/reporting criterion has three core elements: 1) the organization's/project's development of clear performance indicators and measurable outcomes, 2) the use of evidence-based interventions, 3) and the City's evaluation of organization and project risk.

#### H.1. Please clearly define the workload and outcome measures that are associated with your project/program

Workload	<p>The Project Manager will be responsible for signing off the contractors for the renovations to be to be completed for the CRT 34 Apartments Units. Designated trustees will be assistant him with this project. Designated trustees will meet weekly or as needed to update the Project Manger about the .progress.</p> <p>The following activities will occur to ensure that the work is done efficiently:</p> <ul style="list-style-type: none"><li>o Overseeing the planning, execution, monitoring all aspects of the project.</li><li>o Collaborating with contractors, engineers, plumbers, electricians, landscapers, etc. (Attached are Proposals under Commitment Letters.</li><li>o Negotiating contracts with vendors and businesses</li><li>o Obtain permits and licenses from appropriate authorities.</li><li>o Give residents a 60-day notice that they will need to relocate for 30 days for the renovations. Will give guidance and resources for the move. Residents will not be charged for the 30 days.</li><li>o Seven days after the apartment is renovated, the resident must move back in the apartment.</li></ul> <p>Barriers to success would include a shortage of supplies due to the post pandemic.</p>
Effectiveness/Outcome	<p>1)By the end of the fiscal year 2023, using grant funds from the City of Winston-Salem, the CRT Church will renovate 34 apartment units used to provide affordable housing.</p> <p>2)Every three months, the CRT PHP Feeding Program staff will invite various agencies from the community to provide resources/workshops to educate families on budget, educational opportunities, buying a home, saving for retirement, etc. (flyers, brochures, etc.,).</p>

	<p>3)For the duration of the grant, the CRT Church will monitor the occupancy of the apartments to determine if there is a need for more affordable housing in the area. Please see the Performance Measure Report under Risk Matrix.</p>
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**H.2. Does the project/program use evidence-based interventions?**

Yes

**Please provide a link to (or attach a copy of) the evaluation of the program model**

<http://metricsforhealthycommunities.org/logic-models/affordable-housing>

**Program Model Evaluation**

CRT Systems\_Apartment\_Affordable Housing logic model \_ Metrics for Healthy Communities.pdf  
CRT Systems\_Apartments\_Performance Measures Report.doc

**H.3. For transparency purposes, the risk matrix is attached. This is NOT required, however, you can self-assess if you wish. Please fill out and upload the [Risk Matrix](#).**

**Risk Matrix**

CRT Risk Assessment (1).xlsx

# I. Capacity

Completed by jamachu@aol.com on 4/25/2022 3:44 PM

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## I. Capacity

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Please provide the following information.

**An organization's capacity can be defined as its ability to implement the proposed project, as characterized by the alignment of its mission and vision with the proposed project, existing internal infrastructure to support it, and its plan for implementation and assessment of project success.**

**I.1. Please provide your organization's vision and mission statements and explain the alignment between the proposed project/program and the organizational mission.**

It is our organizational mission to lead people to Christ and empower them to build stronger families and communities. Our church motto is "People Helping People". To provide affordable housing for families and prevent homelessness in the East Winston Community. The CRT Church has made a great impact into the community by demolishing slum housing and building a better community.

Our project and facilities have helped to collaborate with the small businesses to flourish. The CRT Systems (Apartments, Houses, Rest Home and Childcare Center) have upgraded the community and sustainability. Having the church apartments have benefited the City of Winston-Salem from spending monies on assisted housing and has made a great impact on the economic development.

**I.2. Describe the organization's current infrastructure and capacity to deliver the program services or complete the project. Include any relevant current programming and experience providing similar services.**

The current infrastructure for the Christ Rescue Temple (CRT ) Systems The following structures were built over the last forty years:

1982-1990 Christ Rescue Temple (CRT) Church Annex-Houses church offices

1985-1986 CRT Arms #1 & #2-Eight one-bedroom units

1995-Golden Lamb Rest Home (GLRH)-Licensed 40 residents.

1997-CRT Day Care # 3-Licensed 125 children.

1998-2000-Dove Creek #1& #2-Eighteen two-bedroom units

2007-2010-Executive #1 & #2-Eight two-bedroom units

These structures: CRT Church Annex, apartments, Golden Lamb Rest Home, and CRT Daycare are used currently, and serves the community. Affordable housing is available for the seniors at the Golden Lamb Rest home, affordable rates for childcare, and affordable rates for families.

**I.3. Describe the program/project implementation plan. Include any known barriers to success and how those will be overcome**

The following is a DRAFT plan to implement the project:

The Project Manager & CEO, Willie Davis will sign off the contractors for the work to be completed. Designated trustees will be assistant him with this project. The following activities will occur:

- o Overseeing the planning, execution, monitoring all aspects of the project.
  - o Collaborating with contractors, engineers, plumbers, electricians, landscapers, etc. (Attached are Proposals under Commitment Letters.
  - o Negotiating contracts with vendors and businesses
  - o Obtain permits and licenses from appropriate authorities.
  - o Give residents a 60-day notice that they will need to relocate for 30 days for the renovations. Will give guidance and resources for the move.
  - o Seven days after the apartment is renovated, the resident must move back in the apartment.
- Barriers to success would include a shortage of supplies due to the post pandemic.

**I.3a. Describe the program assessment plan including how the data will be collected for selected performance metrics and any other evaluation tools that will be used to determine program/project success.**

To determine the success of the project, we keep data on the number of apartments that are occupied, feedback from the residents, and monthly progress notes.

## J. Impact/Community Need

Completed by jamachu@aol.com on 4/25/2022 3:45 PM

Case Id: 15206

Name: Christ Rescue Temple Systems - 2022

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### J. Impact/Community Need

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Please provide the following information.

**Impact/Community needs concern whether or not the proposed project will address an identified need within the community and what the short term (One year) and long term (3 years) impact of this project will be**

**J1. Describe the identified community need for this project/program. Cite specific data or studies/reports that have identified this as a community need.**

The identified community need is to provide affordable housing for families and prevent homelessness in the East Winston Community. The following studies indicate that many of the families in the 27105 live in poverty:

The Poverty Rate of black residents live below the poverty level. About 33.1 % of the population in Winston-Salem, NC are black

(<https://www.welfareinfo.org/poverty-rate/north-carolina/winston-salem>).

According to demographics, the median household income is \$50,000 in the US. In the 27015 area, the median household income is \$35,000.00(<http://www.neighborhoodlink.com/zip/27105>).

The CRT Church has made a great impact into the community by demolishing slum housing and building a better community.

**J2. Describe the short-term impacts of the project/program and how they align with the community need identified above.**

Short Term Impacts:

- o Will provide affordable housing to help the risk of homelessness.
- o Will enable families to save more monies and put it towards other important needs such as a car for transportation, food, health care, etc.
- o Will increase the property value in the neighborhood.

**J3. Describe the long-term impacts of the project/program and how they align with the community need identified above.**

Long Term Impacts:

- o Will provide an economic opportunity to save monies to purchase a home and save for retirement and college for their children.

**J4. Referencing previous section on outcomes, describe how the impacts noted above will be measured.**

The CRT Church Outreach Team will provide workshops and/or resources on how to budget, get an education, buy a home, save for retirement, etc. (flyers, brochures, etc.,) from various agencies to help the families in the communities to



get out of poverty. Data will be tracked about the for attendance, demographics, etc. from workshops and/or community agencies.

## K. Funding Stability

Completed by jamachu@aol.com on 4/25/2022 3:48 PM

Case Id: 15206

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### K. Funding Stability

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Please provide the following information.

**Funding stability is an assessment of both the organization's annual funding and the planned funding mechanism for the project/program from grants, donations, sales, and other income generators. To the extent possible, the City wishes to ensure applying entities have sustainable funding sources outside the City's ARPA allocation. An entity will be deemed as having superior funding stability if it demonstrates at least three years of sustainable grant, contribution, and/or fee-based revenues to cover operating costs. The entity must also demonstrate commitments from other organizations to cover the full cost of project deficits or future-year operating costs (in combination with realistic fee-based revenue assumptions).**

**K.1. Have your organization's operating revenues covered operating expenses the last three years?**

Yes

**K.2. Approximately what percentage of your organization's total budget is covered by competitive grants that you must re-apply for?**

0.00 %

**K.3. What percentage of your project/program's budget is covered by City ARPA funds as part of this request?**

100.00 %

**K.4. Please provide narrative on funding for this program after City ARPA funding has been exhausted.**

After we use the funding for the after City ARPA funding is exhausted, we will use funding from the rent from the residents and monies saved while using the City ARPA funding to upkeep the apartments and continue other needed services.

**K.5. Please attach commitment letters from other organizations showing financial support for the project/program.**



#### Commitment Letters

Triad Prime Contractors.pdf

Dove Creek HVAC Quote.pdf

Cost Estimate Christ Rescue Temple Building-A 1 Bedroom 4.20.22.pdf

Cost Estimate Christ Rescue Temple Building-A 2 Bedroom 4.20.22.pdf

Cost Estimate Christ Rescue Temple Building-B 2 Bedroom 4.20.22.pdf

## L. Representation

Case Id: 15206

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### L. Representation

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Please provide the following information.

**Representation deals with how diverse an organizations leadership is compared with community demographics, which includes Winston-Salem's race/ethnic backgrounds as well as gender. Local non-profit organizations should reflect the communities they serve. Since organizations are requesting to receive ARPA funding through the City, we must ensure these entities hold themselves accountable to having diverse staff and leadership panels**

**L.1. Provide a list of board members including the race, ethnicity, and gender identification for each member.**

Name	Race	Ethnicity	Gender Identification
Willie Davis Jr.	Black	African American	Male
Clive Chu Davis	Black	African American	Male
Woodrow Davis	Black	African American	Male
Devon Scales	Black	African American	Male
Teron Martin	Black	African American	Male
James Wiley Sr.	Black	African American	Male
Cory Davis	Black	African American	Male

## M. Required Documents

Completed by jamachu@aol.com on 4/25/2022 3:45 PM

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### M. Required Documents

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Please provide the following information.

For North Carolina Secretary of State - Current and Active Status, [Click Here](#)

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### Documentation

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**Code of Conduct/Conflict of Interest Policy \*Required**

CRT conflictofinterestpolicy.docx

**Copy of the agency's latest 990 Form as submitted to the Internal Revenue Service \*Required**

Form 990 Letter.docx

**Organization By-Laws \*Required**

CRT By-Laws.pdf

**Articles of Incorporation \*Required**

CRT NC Articles of Incorporation.pdf

**Organization Policies (including personnel, formal non-discrimination, procurement, accounting, etc) \*Required**

CRT Policies\_Procedures\_Forms.pdf

**IRS 501(c)3 Designation Letter \*Required**

CRT 501 C 3 letter 3\_20\_22.pdf

 **Most recent audited financial statements or a third-party review \*Required**

CRT Financial letter 4\_24\_22.pdf

CRT PHP Program Audit 2\_21.pdf

 **North Carolina Secretary of State - Current and Active Status \*Required**

North Carolina Secretary of State Search Results CRT 4\_19\_2022.pdf

CRT & GLRH Active Business Statuses.pdf

External Mail \_CRT \_GLRHActive Business Statuses.pdf

## N. Submit

Completed by jamachu@aol.com on 4/25/2022 3:54 PM

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## N. Submit

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Please provide the following information.

I certify that all information entered into this application is true.

Clive C Davis

*Electronically signed by jamachu@aol.com on 4/25/2022 3:54 PM*

04/25/2022